SUPREME COURT OF THE UNITED STATES

IN THE SUPREME COURT OF THE	UNITED STATES
	-
MARK JANUS,)
Petitioner,)
v.) No. 16-1466
AMERICAN FEDERATION OF STATE,)
COUNTY, AND MUNICIPAL EMPLOYEES,)
COUNCIL 31, ET AL.,)
Respondents.)

Pages: 1 through 71

Place: Washington, D.C.

Date: February 26, 2018

HERITAGE REPORTING CORPORATION

Official Reporters
1220 L Street, N.W., Suite 206
Washington, D.C. 20005
(202) 628-4888
www.hrccourtreporters.com

1	IN THE SUPREME COURT OF THE UNI	TED STATES
2		· -
3	MARK JANUS,)
4	Petitioner,)
5	v.) No. 16-1466
6	AMERICAN FEDERATION OF STATE,)
7	COUNTY, AND MUNICIPAL EMPLOYEES,)
8	COUNCIL 31, ET AL.,)
9	Respondents.)
10		· -
11	Washington, D.C.	
12	Monday, February 26, 20)18
13		
14	The above-entitled matter	came on for oral
15	argument before the Supreme Court	of the United States
16	at 10:06 a.m.	
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	APPEARANCES:
2	
3	WILLIAM L. MESSENGER, ESQ., Springfield, Virginia; on
4	behalf of the Petitioner.
5	
6	GEN. NOEL J. FRANCISCO, Solicitor General,
7	Department of Justice, Washington, D.C.; on
8	behalf of the United States, as amicus curiae,
9	in support of the Petitioner.
10	
11	DAVID L. FRANKLIN, Solicitor General of Illinois,
12	Chicago, Illinois; on behalf of the State
13	Respondents.
14	
15	DAVID C. FREDERICK, ESQ. Washington, D.C.; on behalf
16	of Respondent AFSCME Council 31.
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	CONTENTS	
2	ORAL ARGUMENT OF:	PAGE:
3	WILLIAM L. MESSENGER	
4	On behalf of the Petitioner	4
5	ORAL ARGUMENT OF:	
6	GEN. NOEL J. FRANCISCO	
7	On behalf of the United States,	
8	as amicus curiae, in support of	
9	the Petitioner	22
10	ORAL ARGUMENT OF:	
11	DAVID L. FRANKLIN	
12	On behalf of the State Respondents	35
13	ORAL ARGUMENT OF:	
14	DAVID C. FREDERICK	
15	On behalf of Respondent	
16	AFSCME Council 31	51
17	REBUTTAL ARGUMENT OF:	
18	WILLIAM L. MESSENGER	
19	On behalf of the Petitioner	68
20		
21		
22		
23		
24		
25		

1	PROCEEDINGS
2	(10:06 a.m.)
3	CHIEF JUSTICE ROBERTS: We'll hear
4	argument first this morning in Case 16-1466,
5	Janus versus the American Federation of State,
6	County, and Municipal Employees.
7	Mr. Messenger.
8	ORAL ARGUMENT OF WILLIAM L. MESSENGER
9	ON BEHALF OF THE PETITIONER
10	MR. MESSENGER: Mr. Chief Justice, and
11	may it please the Court:
12	Abood should be overruled because it
13	failed to apply heightened First Amendment
14	scrutiny to a compulsory fee for speech to
15	influence governmental policies. Abood's
16	failure places it at odds with Harris, with
17	Knox, and a slew of other speech and
18	association precedents.
19	Now Respondents attempt to justify
20	Abood's results with rationales found nowhere
21	in that decision, which undercuts any stare
22	decisis value in retaining Abood.
23	JUSTICE GINSBURG: May I ask,
24	Mr. Messenger, if you are right about agency
25	fees, what about three things: One is student

- 1 activities fees. Are they different and, if
- 2 so, why? Another is mandatory bar association
- 3 payments. And the third is you have a public
- 4 sector case. What about the private sector,
- 5 agency fees compelled by state law in the
- 6 private sector?
- 7 MR. MESSENGER: Yes, Your Honor. With
- 8 respect to the first two instances, the student
- 9 association or student fees and the bar
- 10 association fees, those cases are
- 11 distinguishable for reasons stated in Harris.
- 12 They're justified by different interests.
- The state bar associations are
- justified by the state's compelling government
- interest in regulating the practice of law
- 16 before its courts. The student association
- fees are justified by the government's or what
- 18 -- a university's compelling interest in
- 19 setting up a viewpoint-neutral forum for
- 20 speech.
- 21 And then, with respect to the private
- 22 sector cases, they hinge on a question of state
- 23 action. So, in this case, only public sector
- 24 union fees are being challenged. In the
- 25 private sector, you'd have a question of

whether state action applied, and, therefore, 1 2 the rule of Janus would apply to that case. 3 JUSTICE SOTOMAYOR: I'm sorry, I thought that we had always recognized that the 4 government as employer had a compelling 5 interest in regulating its employment 6 7 decisions. We permit the government to fire 8 people, deprive them of all money, not just a 9 fair share fee, but deprive them of any income 10 if they speak outside of the government's 11 12 approved policy messages or messages generally. So, if we can permit the government as 13 14 employer to have a compelling interest to do 15 something as dramatic as firing someone, why can't that interest in having workplace peace, 16 17 workplace routine in which issues are decided in a -- in a collective way, why isn't that a 18 compelling interest comparable to the others? 19 MR. MESSENGER: Well, the government's 20 interests in restricting speech don't apply to 21 22 compelling support for speech. In fact, 23 oftentimes they cut the opposite way. 24 So the government's interest in

restricting speech, for example, in the Hatch

- 1 Act, restricting political activities, was in
- 2 preventing the politicalization of the
- 3 workforce and preventing government employees
- 4 from being organized into a political machine.
- 5 Of course, those same interests don't
- 6 justify forcing individuals to support the
- 7 speech of an advocacy group.
- 8 JUSTICE SOTOMAYOR: But that's no
- 9 different than forcing student -- student
- 10 participation in fees to provide a public
- 11 forum, to have a bar association regulated.
- 12 These are all forcing the subsidization of
- private interests for a government purpose.
- 14 And the government purpose here is labor
- 15 relations and labor peace. Why isn't -- you
- 16 still haven't told me why that's not a
- 17 compelling state interest.
- 18 MR. MESSENGER: Well, irrespective of
- 19 whether --
- 20 JUSTICE SOTOMAYOR: Or -- I shouldn't
- 21 say state. A compelling federal -- government
- 22 interest.
- MR. MESSENGER: Yes, Your Honor.
- The Court doesn't need to reach
- whether or not labor peace into that -- such

- 1 interests are compelling because agency fees
- 2 are not a least restrictive means to satisfy
- 3 any labor peace interest the government may
- 4 have in listening to one union.
- 5 So the labor peace interest, as this
- 6 Court has explained in Abood, is the
- 7 government's interest in listening only to one
- 8 union so it doesn't have to listen to multiple
- 9 unions.
- 10 JUSTICE SOTOMAYOR: Well, there's
- 11 another way of doing student fees. You can
- 12 have students who don't pay not participate in
- any student activity because the price of -- of
- 14 being permitted to participate. You can have
- 15 bar associations that the state runs. You can
- 16 have alternatives of all kinds, but the
- 17 question is, is the alternative that the state
- 18 has chosen one that is well-fitted to the -- to
- 19 its need? Is it well-tailored, narrowly
- 20 tailored?
- I don't see how you can do that given
- the interests of the government in ensuring
- that unions represent everybody.
- MR. MESSENGER: Well, an agency fee
- isn't necessary for exclusive representation.

1	JUSTICE SOTOMAYOR: Why not? You have
2	free riding.
3	MR. MESSENGER: Well, the reason, Your
4	Honor, is exclusive representation in and of
5	itself is a valuable benefit for a union. It
6	provides unions with extraordinary powers to
7	compel the government to listen to it at the
8	bargaining table, to not listen to other
9	advocacy groups.
10	JUSTICE GINSBURG: But it drains it of
11	resources that make it an equal partner in the
12	marketing setting. If you are right, that it's
13	not only the people who are opposed to the
14	union but also union supporters who may think
15	I'd rather keep the money in my own pocket, and
16	then you'll have a union with diminished
17	resources, not able to investigate what it
18	should demand at the bargaining table, not
19	equal to the employer that it faces.
20	MR. MESSENGER: Well, I think there's
21	two things in that question, Your Honor.
22	The first, the question is, does the
23	duty to represent non-members raise union
24	bargaining costs? And I submit that it does
25	not. The union there's no reason why

- 1 negotiating a contract for all employees in a
- 2 unit would be more expensive than negotiating a
- 3 contract just for the union members, because
- 4 the union's discretion in bargaining is
- 5 incredibly wide. And so the duty that the
- 6 union has to the non-members, which it assumes
- 7 over them by assuming exclusive representative
- 8 authority, doesn't necessarily add any costs
- 9 above and beyond what the union would already
- 10 confer.
- JUSTICE GINSBURG: But you're not
- 12 taking into account what I --
- 13 JUSTICE KENNEDY: Have unions --
- 14 JUSTICE GINSBURG: -- I suggested,
- that it's not just the people who oppose the
- union but the people who support the union but
- 17 say we have a chance to get out of paying fees
- 18 to the union, and so, although not for
- 19 idealogical reasons, we're going to pass and
- we're not going to pay dues either.
- MR. MESSENGER: Well, I submit, Your
- Honor, it's immaterial why an individual does
- 23 not wish to support union advocacy. The First
- 24 Amendment prohibits the government from probing
- into individuals' subjective belief.

1 JUSTICE GINSBURG: So you're saying 2 that you do then recognize that the unions can be in a position where they will be -- that the 3 resources available to them could be 4 substantially diminished? 5 MR. MESSENGER: Well, to -- to the 6 7 degree to which the union resources are diminished by individuals exercising their 8 First Amendment right not to subsidize that 9 union, I submit that's a perfectly acceptable 10 The --11 result. 12 JUSTICE ALITO: Does -- does the Constitution require states to demand that 13 unions provide services for non-members? 14 15 For example, is there a constitutional requirement for a union to handle the 16 17 grievances of non-members, or is that something that's imposed by state law? 18 MR. MESSENGER: It varies, Your Honor. 19 In the federal law, this Court implied the duty 20 of --21 2.2 JUSTICE ALITO: Well, no, we're talking about state law. 23 24 MR. MESSENGER: Yes. In state law,

for example, in Illinois state law, there is a

- 1 provision in the Illinois Labor Relations Act
- 2 that expressly provides a duty of fair
- 3 representation.
- 4 JUSTICE ALITO: Yeah, I understand
- 5 that. Are they -- is that constitutionally
- 6 required?
- 7 MR. MESSENGER: No, Your Honor.
- 8 JUSTICE KENNEDY: With reference to
- 9 some of the other cases they've discussed, have
- 10 the unions at any point in this litigation or
- any point in their history ever said that
- 12 they're committed to the -- to the idea of
- 13 viewpoint neutrality?
- MR. MESSENGER: No, Your Honor.
- 15 JUSTICE BREYER: I wonder, since your
- 16 time is limited, let me say three -- three
- 17 quick questions.
- 18 What you're doing basically is trying
- 19 to apply a more modern framework to some older
- 20 cases. This has been the law for 50 years just
- 21 about. Okay?
- 22 Holmes and Brandeis didn't know about
- these modern framework. How many cases should
- 24 we go back? Do you think we should apply
- 25 modern frameworks to all old cases, begin with

- 1 Marbury versus Madison? There are lots of very
- 2 good lawyers in this room. They will think of
- 3 all kinds of older cases where we haven't
- 4 applied modern frameworks.
- So, one, what's your limiting
- 6 principle there? Two, what is your limiting
- 7 principle on the matter that we're talking
- 8 about?
- 9 I mean, Stewart, Justice Stewart, who
- 10 wrote Abood in the '70s, thought the case is
- identical or near identical to the Railway
- 12 Labor Act cases. Railway Labor Act, that's a
- railroad, they're regulated, government's
- involved, just as your clients are involved,
- 15 you know, just as the unions here.
- What's the distinction, if you're
- 17 going to try to make one?
- 18 And -- and -- and really,
- 19 three, and this is for all of you, all the
- lawyers here, what do you think of the -- what
- 21 I think of as a compromise put forth by
- Justices Kennedy, Scalia, Souter, and O'Connor
- in Lerner, called to our attention specifically
- 24 by the brief of Professor Freed and Professor
- 25 Post? Does that solve most of your problem for

- 1 any side?
- Those are the three. You see? Stare
- decisis, even if it weren't there, how do you
- 4 distinguish all the other unions, particularly
- 5 those in regulated industries, and, three, what
- 6 about the compromise?
- 7 MR. MESSENGER: Yes. So, to address
- 8 your questions in order, Justice Breyer, on the
- 9 first point, Abood is not only inconsistent
- 10 with cases that came after it; it was
- inconsistent with cases that came before it,
- 12 such as Elrod. Even the dissent in Elrod,
- 13 Justice Powell would have applied exacting
- 14 First Amendment scrutiny to patronage.
- So Abood wasn't just a departure or
- 16 isn't just inconsistent with prior precedent or
- 17 -- sorry, subsequent precedents, but with the
- 18 precedents that came before it. So this would
- 19 not necessarily be solely applying a new
- 20 doctrine to Abood but applying what the law was
- 21 even prior to Abood.
- 22 With the Railway Labor Act, as this
- 23 Court explained in Harris, there you have the
- 24 private sector. You don't have the union in
- dealing with government, which, of course, is

- 1 political advocacy, and that political advocacy
- is subject to heightened First Amendment
- 3 protection, which you don't necessarily have in
- 4 the private sector.
- 5 And then, with respect to the third
- 6 point, the test suggested in the dissent in
- 7 Leonard, the problem with that is that it
- 8 allows for charging of collective bargaining
- 9 and anything else that the government decided
- 10 that the union had a duty to bargain over.
- 11 So, in other words, that test, the
- 12 statutory duties test, allows the government to
- 13 decide what is constitutionally chargeable
- 14 under the First Amendment.
- So that test would, of course, among
- other things, allow for charging of collective
- bargaining. But here collective bargaining is
- 18 the core political activity, which we submit
- individuals cannot be compelled to support.
- 20 JUSTICE SOTOMAYOR: Is it just the
- 21 collective nature of the union? You're not
- 22 suggesting that if an employee goes to the
- 23 state and tries to negotiate his or her wages
- that that's a First Amendment activity. We've
- 25 said it's not, right?

1	MR. MESSENGER: Yes, Your Honor.
2	JUSTICE SOTOMAYOR: That
3	employment-related issues are not entitled to
4	First Amendment protection, correct?
5	MR. MESSENGER: Yes, Your Honor,
6	generally speaking.
7	JUSTICE SOTOMAYOR: So, if an employee
8	is disciplined by the state for some
9	malfeasance, that's an employment-related issue
10	not entitled to First Amendment protection?
11	MR. MESSENGER: Oftentimes.
12	JUSTICE SOTOMAYOR: Oftentimes. If
13	employees come to the union come to the
14	state and want greater training, employment
15	issue, correct?
16	MR. MESSENGER: Generally, yes.
17	JUSTICE SOTOMAYOR: So why does it
18	transform into some entitlement to First
19	Amendment protection merely because a
20	collective body of employees are coming to the
21	table at once? What's the transformative
22	nature now of making these substantive
23	questions matters of public policy?
24	MR. MESSENGER: As this Court
2.5	recognized in Harris, it's the scale. So here

- 1 you have AFSCME bargaining over issues that
- 2 affect hundreds of millions of dollars and
- 3 affect thousands of employees across the board.
- 4 The scale of that is what makes it a political
- 5 --
- JUSTICE SOTOMAYOR: It's not going to
- 7 change whether the union asks for it or the
- 8 employees come -- what you're now saying is if
- 9 the employees came into an auditorium at a
- 10 business site of the state and every one of
- 11 them got up and said, I want higher wages, the
- scale of that demand makes it protected by the
- 13 First Amendment? It's still a work-related
- 14 demand.
- MR. MESSENGER: Well, in that
- 16 hypothetical, it would arguably be a matter of
- 17 public concern if there was a stage-in, you
- 18 know, at a public auditorium in which employees
- 19 stood up.
- JUSTICE SOTOMAYOR: Well, let's --
- 21 let's not -- don't put in facts. They have
- 22 permission to be in the auditorium. They walk
- in as a group. Every one of them gets up and
- 24 says, I want higher wages.
- Is that an employment issue, or does

- 1 that now become public policy because,
- 2 something that every employee wants, they've
- 3 now articulated?
- 4 MR. MESSENGER: I would submit that it
- 5 starts to move towards a matter of public
- 6 policy if it isn't entirely.
- JUSTICE SOTOMAYOR: So it's now scale,
- 8 not subject?
- 9 MR. MESSENGER: Well, it's both scale
- 10 and subject. I mean, here the subject are
- 11 wages, health insurance, many ways in which the
- 12 government operates which are very important
- both to the public fisc and to the operation
- 14 and delivery of services.
- JUSTICE SOTOMAYOR: Scale --
- 16 JUSTICE KAGAN: Mr. Messenger, may I
- 17 ask you about reliance interests here? I don't
- 18 think that we have ever overruled a case where
- 19 reliance interests are remotely as strong as
- they are here.
- 21 So just a few things to put on the
- 22 table. Twenty-three states, the District of
- 23 Columbia, Puerto Rico, all would have their
- 24 statutes declared unconstitutional at once.
- 25 Thousands of municipalities would have

- 1 contracts invalidated. Those contracts
- 2 probably cover millions, maybe up to over 10
- 3 million, workers.
- 4 So property and contract rights, the
- 5 -- the -- the -- the statutes of many states
- 6 and the livelihoods of millions of individuals
- 7 affected all at once.
- When have we ever done something like
- 9 that? What would be the justification for
- 10 doing something like that?
- MR. MESSENGER: Well, I'd say two
- 12 things, Justice Kagan.
- The first is that the prevalence of
- 14 these compulsory unionism provisions isn't
- reason for retaining Abood; it's reason for
- 16 reversing Abood. You have wide-scale First
- 17 Amendment violations, as you said, in 23 states
- 18 affected.
- 19 JUSTICE KAGAN: But that would be to
- 20 flip our usual stare decisis doctrine. Our
- 21 usual stare decisis doctrine makes it quite
- 22 clear that reliance is an important
- 23 consideration on the scales.
- 24 MR. MESSENGER: Reliance on something
- 25 that's constitutional. Reliance on an illegal

- 1 practice, no. For example, in Arizona v. Gant,
- 2 which involved searches of cars under the
- 3 Fourth Amendment, the Court said the fact this
- 4 was occurring in many places across the board
- 5 is a reason for reversing it, and many
- 6 individuals' Fourth Amendment rights were being
- 7 violated.
- 8 And so, in that instance, the
- 9 prevalence of compulsory unionism in the states
- is a reason for reversing it.
- 11 And then, in terms of contracts in
- 12 general, I submit the contracts will survive,
- 13 except for the excision of the compulsory
- 14 unionism provisions due to severability.
- 15 JUSTICE KAGAN: Well, why is that?
- 16 How many of these contracts have severability
- 17 clauses, do you know?
- 18 MR. MESSENGER: I couldn't find a
- 19 number for the public sector, Your Honor, but
- 20 the general -- most contracts at least I have
- seen for anecdotal do have severability clauses
- and the general rule under the Restatement of
- 23 Contracts, I think it's 184.
- 24 JUSTICE BREYER: California says the
- 25 opposite. I mean, California has a whole brief

- 1 there. You've read that.
- 2 MR. MESSENGER: Of course, yes, Your
- 3 Honor.
- 4 JUSTICE BREYER: So what's the answer
- 5 to that?
- 6 MR. MESSENGER: The answer, Your
- 7 Honor, is that I submit they're severable in
- 8 California because they're not an essential
- 9 provision of the contract that would require
- 10 the excision of anything more than the clause.
- 11 JUSTICE KAGAN: Of course, even if
- that's true, presumably they're bargained-for
- 13 provisions. The contract would have been
- 14 different if the unions and the employers had
- 15 known that this was going to be declared
- 16 unconstitutional.
- 17 So to leave the contract as is, except
- 18 for one particular bargained-for provision, is
- 19 to do something that's inequitable for the
- 20 union.
- MR. MESSENGER: Well, I don't think
- that's necessarily always true as a legal
- 23 matter. Foremost in some states, compulsory
- 24 unionism is mandated by the statute, for
- 25 example, in California. And in other states,

- once the provision is there, it stays there, so
- 2 it's not even a subject of bargaining usually.
- 3 It's something that was always there from the
- 4 prior contract. It's taken as an assumption.
- 5 And even to the extent it was a
- 6 bargained-for issue in a recent contract, these
- 7 contracts will expire the next one to three
- 8 years and need to be renegotiated anyways. So
- 9 I don't think that really changes the reliance
- 10 interests.
- 11 Mr. Chief Justice, if I can reserve
- 12 the remainder of my time.
- 13 CHIEF JUSTICE ROBERTS: Thank you,
- 14 counsel.
- 15 General Francisco.
- 16 ORAL ARGUMENT OF GENERAL NOEL J. FRANCISCO
- ON BEHALF OF THE UNITED STATES, AS AMICUS CURIAE,
- 18 IN SUPPORT OF THE PETITIONER
- 19 GENERAL FRANCISCO: Mr. Chief Justice,
- and may it please the Court:
- 21 I'd like to focus on three basic
- 22 issues. The first is the government's interest
- in having a necessity of agency fees. The
- 24 second is the stare decisis question that we've
- been talking about, and then the third is the

- 1 Lehnert issue.
- 2 In terms of whether agency fees are
- 3 necessary to further the compelling interest in
- 4 having an exclusive bargaining representative
- on the other side of the table, I don't think
- 6 there's really any basis for concluding that.
- 7 For example, in the federal government, we
- 8 don't have agency fees either in the government
- 9 generally or under the --
- 10 JUSTICE SOTOMAYOR: We also have more
- 11 benefits that are given without unions.
- 12 GENERAL FRANCISCO: Not in the Postal
- 13 Service, Your Honor. The Postal Service --
- JUSTICE SOTOMAYOR: Well, that may be
- a different one, but doesn't that beg the
- 16 question, Mr. General, about not having a
- 17 record here? It's an awful lot of assumptions
- that have been bandied back and forth by both
- 19 sides on the actual effects of this. You're
- 20 saying it's okay because the federal
- 21 government's the same, the Postal Service is
- like other jobs, but that's a whole lot of
- 23 allegations about the reality, factual
- 24 reality --
- 25 GENERAL FRANCISCO: Right.

1 JUSTICE SOTOMAYOR: -- of things that 2 have not been tested anywhere. 3 GENERAL FRANCISCO: Right. Well, two responses, Your Honor. First, the Postal 4 Service does have the full range of 5 6 negotiation. And in the rest of the federal 7 government, I would submit that the more limited bargaining range should make it harder 8 for them to recruit members into the union. 9 And, In fact, in the Postal Service, 10 according to Bureau of Labor Statistics data, 11 12 we find that about 94 percent of employees who 13 are subject to collective bargaining agreements 14 are members of the union even though you don't have agency fees. In the federal government 15 generally, including the Postal Service, that 16 17 number is about 80 percent, and if you just take the -- the Postal Service out and look at 18 the federal government, it's still north of 19 80 percent. 20 JUSTICE SOTOMAYOR: How much of the 21 2.2 workplace --23 GENERAL FRANCISCO: That's according to Bureau of Labor Statistics data. 24 2.5 JUSTICE SOTOMAYOR: How much of the

- workplace is unionized for the federal
- 2 government?
- 3 GENERAL FRANCISCO: I believe that in
- 4 the federal government generally, about a
- 5 quarter of the workplace, a quarter to a third
- of the workplace is unionized.
- 7 JUSTICE SOTOMAYOR: And how much is
- 8 their unionization in the general corporate
- 9 sector?
- 10 GENERAL FRANCISCO: I think --
- JUSTICE SOTOMAYOR: Or private sector?
- 12 GENERAL FRANCISCO: My -- I -- I don't
- 13 know for sure. I think it's on the order of --
- I think it's less than that, but I'm not
- 15 exactly sure what the private sector rate is.
- 16 JUSTICE SOTOMAYOR: In the mechanical
- industry, in the printing industry, in -- I
- 18 know a lot of industries --
- 19 GENERAL FRANCISCO: Yeah.
- JUSTICE SOTOMAYOR: -- that are
- 21 controlled by union.
- 22 GENERAL FRANCISCO: I don't have that
- 23 number.
- JUSTICE SOTOMAYOR: I don't mean that
- in a negative sense.

1 GENERAL FRANCISCO: No, no. 2 JUSTICE SOTOMAYOR: Meaning that almost all work --3 GENERAL FRANCISCO: And I -- and I 4 don't have that number at the top of my head, 5 6 Your Honor. 7 JUSTICE KENNEDY: You -- you were trying to get to two other points. 8 9 GENERAL FRANCISCO: Yes. So my other point was on the motion to dismiss issue, the 10 need for a record, this case came up on a 11 12 motion to dismiss. So I think the appropriate 13 course is, as in Harris, you reverse the motion 14 to dismiss and you send it back. 15 Turning to the stare decisis point and particularly the reliance interests, collective 16 17 bargaining agreements are generally two- to four-year contracts. So that means that almost 18 all of them were negotiated under the shadow of 19 Harris and Knox. So I don't think that there 20 was an enormous amount of reliance on the 21 2.2 continued vitality of Abood. 23 But even if there were some reliance, 24 I think it would be very short-lived, until the next negotiating session, where any new 25

- 1 decisions from this Court would be factored in.
- 2 And I do agree that there also probably
- 3 wouldn't be much disruption at all since you
- 4 would simply invalidate individual agency fee
- 5 provisions. Now --
- 6 JUSTICE GINSBURG: General Francisco,
- 7 I would like to get your answer to the question
- 8 I asked Mr. Messenger and didn't have time to
- 9 ask him a follow-up.
- 10 Let's say you prevail in this case.
- 11 What happens in the private sector? We have a
- 12 doctrine you know well, Shelley against
- 13 Kraemer, that says if a contract is illegal,
- 14 the court can't enforce it.
- 15 GENERAL FRANCISCO: Uh-huh.
- 16 Respectfully, Your Honor, I don't think
- anything would happen in the private sector for
- 18 largely the reasons that Justice Alito
- 19 identified in his Third Circuit opinion on the
- 20 issue and the D.C. Circuit identified in an
- 21 opinion that I -- I believe you were part of,
- 22 which held that in the private sector, there
- 23 simply is no state action when it comes to
- 24 collective bargaining agreements.
- JUSTICE BREYER: Look, the --

1 GENERAL FRANCISCO: That's also what 2 the United States argued in its Beck amicus brief here a few -- a few years ago. 3 JUSTICE BREYER: Labor peace, I once 4 heard Archie Cox, maybe it was in your position 5 right here, say the greatest instrument for 6 7 labor peace and prosperity from the years 1945 to 1970 was grievance arbitration in the 8 unions. 9 GENERAL FRANCISCO: Uh-huh. 10 JUSTICE BREYER: So suddenly we're 11 12 changing the method of financing that. You say, well, it's just public unions. 13 14 But if I were in a regulated industry, and I read the Court's opinion siding with you, 15 I would wonder if it didn't apply to me. 16 17 GENERAL FRANCISCO: Uh-huh. JUSTICE BREYER: And not all workers 18 are lawyers. And all they've seen is that this 19 Court has suddenly cut legs, at least one, out 20 of the financing of a system that at least in 21 22 some aspects, though it's debatable, some 23 people think it brought labor peace. 24 GENERAL FRANCISCO: Right. 2.5 JUSTICE BREYER: Now you are the

- 1 government of the United States. What do you
- 2 think about that?
- 3 GENERAL FRANCISCO: Well, Your Honor,
- 4 I think that the core of this issue goes to --
- 5 and I'm reading from the agency brief -- the
- 6 agency fee provision itself, the cost of the
- 7 collective bargaining process.
- And that's separate from the grievance
- 9 process. I actually think the grievance
- 10 process raises serious First Amendment concerns
- 11 as well, but for purposes of this case, the
- focus is on the cost of collective bargaining,
- and I don't think you necessarily have to go
- any further than that to resolve this case,
- 15 since the whole --
- 16 JUSTICE KAGAN: Please.
- 17 GENERAL FRANCISCO: -- since the whole
- 18 idea of agency fees, their justification and
- their purpose, has been predicated on the need
- 20 to compel support for the collective bargaining
- 21 process.
- JUSTICE KAGAN: General, an important
- part of Mr. Messenger's argument is the idea
- that all speech about employment conditions,
- about pay, about vacation, you know, about all

- of the various employee benefits that -- that
- 2 are subjects of collective bargaining, that are
- 3 really the heart of collective bargaining, that
- 4 all speech about that is -- are matters of
- 5 public concern when it happens in the public
- 6 workplace because they all cost money and, as
- 7 taxpayers, we would be interested in things
- 8 that cost money. Is that the government's
- 9 position as well, that all of that speech is a
- 10 matter of public concern?
- 11 GENERAL FRANCISCO: Yes, Your Honor.
- 12 I think in the public bargaining context, all
- of it goes to the size, structure, cost of
- 14 government, and the delivery of public
- services, although I would agree that there are
- some things that more vividly implicate public
- 17 policy than others.
- 18 JUSTICE KAGAN: Can I ask -- and it
- 19 strikes me as a very unusual position for the
- 20 government to be taking, looking after the
- 21 long-term interests of the United States
- 22 Government, because essentially what that means
- is that you will have to litigate all
- 24 employee/employer disputes under the --
- 25 GENERAL FRANCISCO: Yeah.

```
1
               JUSTICE KAGAN: -- second step of
      Pickering rather than under the first --
 2
 3
               GENERAL FRANCISCO: Well --
               JUSTICE KAGAN: -- which is quite a
 4
      striking thing for the government to be saying
 5
 6
      that it agrees with.
 7
               GENERAL FRANCISCO: Yeah.
                                          Well, I --
      I very much disagree with that, Your Honor. I
 8
      think the Pickering framework is an established
 9
      framework that works very well, and the nature
10
      of individual wage disputes, the reason it
11
12
      rises to the level of public interest when it
      comes to collective bargaining agreements is
13
14
      because it really does all go to the overall
      size, structure, and the cost of the
15
      government. Pickering is very different.
16
17
               JUSTICE KAGAN: So you're saying that
      when a union collectively bargains, it's a
18
      matter of public concern but that if employees
19
      in their workplace, 10 or 20 of them, get
20
      together without the formal collective
21
2.2
      bargaining that a union does, that that's not a
23
      matter of public concern?
24
               GENERAL FRANCISCO: Very much so, Your
25
      Honor, because when an individual employee is
```

- 1 negotiating with his employer over his
- particular wage, that's a negotiation that's
- 3 taking place between the employee and the
- 4 employer.
- 5 In the public sector collective
- 6 bargaining context, it's taking place between a
- 7 private third-party organization, a union, and
- 8 the government in order to set the overall
- 9 size, scope, and structure of government.
- 10 JUSTICE KAGAN: Well, that union is a
- 11 representative of the employees and has been
- 12 chosen to represent the employees so that the
- 13 employees can better wield their power --
- 14 GENERAL FRANCISCO: Right. And --
- 15 JUSTICE KAGAN: -- over terms and
- 16 conditions of employment. So why should it
- 17 matter -- I mean, that's -- I'm -- I'm trying
- 18 to understand this because it struck me as a
- 19 quite amazing thing --
- 20 GENERAL FRANCISCO: Yeah.
- JUSTICE KAGAN: -- for the government
- 22 to be saying that these were matters of public
- 23 concern. Why should it matter if 50 employees
- 24 get together and say we want higher wages and
- 25 then, on the other hand, if employees get

- 1 together and say, you know what, we think it's
- 2 right to elect a union so that the union can
- 3 say that, it's the exact same subjects and the
- 4 exact same speech that's going to be involved.
- 5 GENERAL FRANCISCO: And I think it
- 6 matters for two reasons: One is the scope of
- 7 the issue. But, two, and more importantly,
- 8 it's the nature of Pickering.
- 9 Even in Pickering, the government is
- allowed to prohibit core political speech when
- it interferes with the employee's ability to do
- 12 their job.
- JUSTICE SOTOMAYOR: I'm sorry.
- 14 GENERAL FRANCISCO: And that's the --
- JUSTICE SOTOMAYOR: If we're going to
- 16 get into scope under the Pickering test, then
- 17 the employee who, contrary to the chain of
- 18 command, talks about rampant corruption in a
- 19 government agency, then we're not going to
- 20 permit, as we already have, that employee to be
- 21 fired because the scope of that affects the
- 22 public fisc in a huge way.
- 23 GENERAL FRANCISCO: I very much
- 24 disagree with that, Your Honor.
- 25 JUSTICE SOTOMAYOR: I -- I -- I don't

- 1 understand what you're arguing. This is such a
- 2 radical new position on your part.
- 3 GENERAL FRANCISCO: I don't -- I don't
- 4 think --
- 5 JUSTICE SOTOMAYOR: Mr. -- Mr.
- 6 General, by the way, how many times this term
- 7 already have you flipped positions from prior
- 8 administrations?
- 9 GENERAL FRANCISCO: Your Honor, I
- 10 believe --
- JUSTICE SOTOMAYOR: This may be -- how
- 12 many?
- 13 GENERAL FRANCISCO: Your Honor, I
- 14 think that we have revised the position in so
- 15 far three cases.
- 16 JUSTICE BREYER: That's fair.
- 17 Regardless, what is -- what is the answer to
- 18 Justice Kagan's question?
- 19 GENERAL FRANCISCO: Yeah. The answer
- 20 to the question goes to the nature of the
- 21 Pickering inquiry itself. Pickering reflects
- the government's interest in controlling the
- words and actions of its employees in order to
- 24 make sure they're doing their jobs.
- 25 And Pickering reflects the teaching

- 1 that heightened scrutiny is fundamentally
- 2 incompatible with that interest, since if you
- 3 apply heightened scrutiny to it, you basically
- 4 prohibit employee -- employers from controlling
- 5 their words and actions. But there's no
- 6 corresponding interest when it comes to
- 7 compelling employees to subsidize third-party
- 8 advocacy.
- 9 CHIEF JUSTICE ROBERTS: Thank you,
- 10 General.
- 11 Mr. Franklin.
- 12 ORAL ARGUMENT OF DAVID L. FRANKLIN,
- 13 SOLICITOR GENERAL OF ILLINOIS,
- ON BEHALF OF THE STATE RESPONDENTS
- MR. FRANKLIN: Thank you, Mr. Chief
- 16 Justice, and may it please the Court:
- 17 This Court's cases uniformly recognize
- 18 that the state has a much freer hand when it
- manages its personnel as an employer than when
- 20 it regulates its citizens as a sovereign, and
- 21 this has come up already today, that freer hand
- includes broad authority to put conditions on
- 23 employees' speech.
- Now my friends on the other side this
- 25 morning argue that that deference to the

- 1 employer's prerogatives somehow depends on the
- 2 scale or the scope of the speech in question.
- 3 That has never been the law.
- 4 The government is still acting as an
- 5 employer when it treats with its employees as a
- 6 group or as a whole. That's why this Court has
- 7 repeatedly used the Pickering framework and
- 8 other deferential public employee tests to
- 9 uphold generally applicable workplace policies.
- 10 You see that in the Letter Carriers
- 11 case, upholding the Hatch Act. You see that in
- 12 San Diego versus Roe, the rule in Garcetti
- applies to millions of public employees around
- 14 the country.
- 15 JUSTICE KENNEDY: Garcetti involved
- 16 government speech. What we're talking about
- 17 here is compelled justification and compelled
- 18 subsidization of a private party, a private
- 19 party that expresses political views
- 20 constantly.
- MR. FRANKLIN: I'm happy to speak to
- 22 that, Justice Kennedy. You're right. The
- 23 Garcetti case is an official duties case, and
- 24 we're not arguing this case as an official
- 25 duties case.

1 However, agency fees are a condition 2 of public employment because they pay for the workplace services -- not just collective 3 bargaining -- but as Justice Breyer pointed out 4 referencing General Cox, day-to-day workplace 5 grievance resolution under an employment 6 7 contract. All of those activities involve speech by an employee representative to an 8 9 employer in an employment --10 JUSTICE KENNEDY: Suppose that --11 suppose that 80 percent of the fees of the 12 union dues went to matters that were highly political in nature and 20 percent to wage and 13 14 grievance -- wage hour -- wage negotiations and 15 grievances. Would that change your view? MR. FRANKLIN: I -- I don't know that 16 17 it would, Your Honor. You know, the Abood case, the Keller case, Beck, Ellis, all of them 18 19 JUSTICE KENNEDY: Then -- then it 20 seems -- then it seems to me your argument 21 2.2 doesn't have much weight. MR. FRANKLIN: Well, first of all, we 23 24 don't know what percentage of the union's activities are wrapped up with grievances. 25

- 1 you -- you know, we don't have a record here.
- We're on a motion to dismiss.
- 3 But if you look at publicly available
- 4 Hudson notices that do break out categories of
- 5 chargeable expenses in this way, which ours in
- 6 the record doesn't happen to do, you'll find
- 7 that in many cases, especially in the out-years
- 8 when the CBA is not being renegotiated, charges
- 9 for field representatives -- those are the
- 10 people in -- day in and day out who are doing
- 11 workplace grievance work, advising employees,
- 12 et cetera -- can be three times, six times,
- seven times as much on the chargeable expenses
- line than the line for collective bargaining.
- 15 So to decide this case in an
- 16 evidentiary vacuum on the basis of assumptions
- 17 about how that speech breaks down or how those
- 18 expenses break down would in our view be
- irresponsible, frankly, because what you've got
- 20 --
- 21 JUSTICE ALITO: There are -- there are
- 22 numerous differences between Pickering and the
- 23 situation here, but let me just ask you about
- one. Do you think there are any limitations on
- 25 the authority of the State of Illinois to

- 1 compel its employees to say what the state
- 2 wants them to say? And if there are
- 3 limitations, what are they?
- 4 MR. FRANKLIN: If the -- if what the
- 5 state wants them to say is a function of their
- 6 official duties in the workplace, that's
- 7 Garcetti --
- JUSTICE ALITO: No, if it's not a
- 9 function of their official duties. I
- 10 understand you could not -- you probably agree
- 11 with the position you're arguing, but if you
- 12 didn't, coming here representing the State of
- 13 Illinois, you couldn't just argue what you
- 14 like.
- MR. FRANKLIN: No, my boss is right
- 16 behind me.
- 17 JUSTICE ALITO: That's right.
- 18 (Laughter.)
- 19 MR. FRANKLIN: I -- I -- I'm
- 20 acting pursuant to official duties, Your Honor.
- 21 JUSTICE ALITO: I know. I understand
- 22 that and in that situation.
- MR. FRANKLIN: Right. No, but, I
- 24 understand you're not --
- JUSTICE ALITO: But aside from your

1 official duties, are there any limitations? 2 MR. FRANKLIN: Yes. JUSTICE ALITO: What are they? 3 MR. FRANKLIN: What the Garcetti case 4 underlines is that when the state takes the 5 employment relationship and exploits or 6 7 leverages that relationship in such a way as to have an effect on the broader marketplace of 8 9 citizen speech, so that the employer interest is really pretextual, then we're --- we've got 10 a different story. 11 12 Pickering accounts for this, Justice Alito. 13 14 JUSTICE ALITO: Well, let me ask you, I'll give you a concrete situation. 15 Connick, an assistant district attorney -- the 16 17 Court held that an assistant district attorney could be fired for circulating a writing that 18 suggested that there was a lack of confidence 19 in the supervisors in the office. Okay? 20 was a limitation on what she could say. 21 2.2 Do you think the case would have been 23 the same if the district attorney required the 24 assistant district attorney to appear before a meeting of everybody in the office and say: I 25

- love my supervisors; they are the best
- 2 supervisors anybody could possibly want?
- 3 MR. FRANKLIN: It would -- I'll answer
- 4 your question. But the preface to my answer
- 5 has to be, though, because I want to lay this
- 6 marker down, that would still be analyzed under
- 7 Pickering, step 2. Okay?
- 8 Under Pickering, step 2, we -- we'd
- 9 assess the strength of the state's --
- 10 JUSTICE ALITO: No, the Court said
- 11 that that was a matter of -- that was a -- that
- was a subject of private concern.
- MR. FRANKLIN: Well, it's possible
- that if you've got an Orwellian scenario where
- the employee is being required in the workplace
- 16 to speak about matters of public concern, we
- 17 would get to step 2.
- 18 JUSTICE ALITO: Private concern.
- 19 Private concern.
- 20 MR. FRANKLIN: What we wouldn't get to
- 21 is strict scrutiny then. The -- the -- the --
- the Petitioner wants to vault over all of the
- 23 break points in this Court's First Amendment
- law with respect to public employees and go
- 25 straight to strict scrutiny.

And the fact is this Court has never 1 2 applied strict scrutiny to a condition of public employment that was backed by a bona 3 fide interest that the state has as an 4 employer. Never, not once. 5 6 And I'm happy to talk about the -- the 7 political affiliation cases, because I don't think they are to the contrary. 8 9 So, you know, implicit I think in your question, Justice Alito, was the distinction 10 that my friend tried to draw between compulsion 11 12 and restriction. But this Court has said again and again in Wooley, in Riley, and elsewhere, 13 that compulsion and restriction of speech are 14 15 two sides of the same coin. JUSTICE ALITO: Then why won't you 16 17 answer my question about what the assistant district attorney could be required to do? 18 Throughout history, many people have 19 drawn a line between a restriction on their 20 speech and compelled speech. 21 2.2 I'll give you an example that's only 23 -- that's quite different given the nature of the -- of the subject from what's involved 24 2.5 here.

1	Do you remember the the the
2	movie and the play "A Man For All Seasons"? So
3	Thomas Moore didn't insist on saying that he
4	thought the act of supremacy was wrong, but he
5	drew a line and paid for it with his life
6	because he would not affirmatively say that it
7	was wrong.
8	When you compel somebody to speak,
9	don't you infringe that person's dignity and
LO	conscience in a way that you do not when you
L1	restrict what the person says?
L2	MR. FRANKLIN: You do, Your Honor, in
L3	some circumstances. But what we're talking
L4	about here is a compelled payment of a fee. So
L5	it's one step removed from compelled speech.
L6	And I don't want to disparage the
L7	First Amendment interests that are at issue
L8	here. Abood recognized them. We take them
L9	seriously. But it's important to recognize
20	that agency fees are not a man for all seasons
21	scenario by any stretch. They don't
22	JUSTICE ALITO: No, they're not a
23	it's not a man for all seasons scenario.
24	MR. FRANKLIN: Right.
0.5	JUSTICE ALITO: But I'm just asking

- 1 you about the point whether you think that
- 2 compelling somebody to speak is exactly the
- 3 same thing as saying you may not speak?
- 4 MR. FRANKLIN: No, it's not exactly
- 5 the same, Your Honor.
- JUSTICE ALITO: No.
- 7 MR. FRANKLIN: The Pickering balance
- 8 could come out differently in certain
- 9 instances. I would grant you that.
- I do think, not to use Garcetti again,
- 11 but if Mr. Ceballos had been required to write
- 12 a disposition memo and has said I won't do it,
- as opposed to what actually happened, which was
- that he wrote one and was disciplined for what
- 15 was in it, nothing about the logic or the
- 16 outcome would change.
- 17 JUSTICE SOTOMAYOR: Counsel, what is
- 18 there -- what is there about compelled speech?
- 19 I mean, our line has drawn a big difference
- 20 between compelled speech and compelled subsidy.
- MR. FRANKLIN: I agree with that,
- Justice Sotomayor. I mean, if you look at the
- 23 cases --
- JUSTICE SOTOMAYOR: And -- and we've
- compelled people to pay bar associations, so

- long as you're not compelled or stopped from
- 2 speaking when you disagree. We've said that's
- 3 a compelled subsidy.
- 4 MR. FRANKLIN: And all --
- JUSTICE SOTOMAYOR: Bar members can
- 6 come out any day they want and say they don't
- 7 take the same position on a policy question as
- 8 the bar association. Any union member is free
- 9 to get up publicly in any setting he or she
- wants to say they don't agree with the position
- 11 the union is taking, correct?
- 12 MR. FRANKLIN: Correct. And all of
- 13 those cases, Keller, Southworth, Glickman, were
- 14 outside of the workplace context, where the
- 15 state has always been recognized to have
- 16 paramount interests in ensuring that its
- 17 managerial prerogatives can be carried out.
- You know, the state's interest here,
- if I can spend just a few moments talking about
- 20 that, is, first, we have an interest in dealing
- 21 with a single spokesman for the -- for the
- 22 employees. Second, we have an interest in
- imposing on that spokesman a legal duty to
- 24 represent everyone.
- But as regards agency fees, they are

- 1 complementary to those first two interests.
- 2 They serve our managerial interests in two
- 3 ways. First, they allow us to avoid a
- 4 situation where some employees bear the cost of
- 5 representing others who contribute nothing.
- 6 That kind of two-tiered workplace would be
- 7 corrosive to our ability to cultivate
- 8 collaboration, cohesion, good working
- 9 relationships among our personnel.
- 10 Second, independent of that, we have
- an interest at the end of the day in being able
- to work with a stable, responsible, independent
- 13 counterparty that's well-resourced enough that
- it can be a partner with us in the process of
- 15 not only contract negotiation --
- 16 JUSTICE KENNEDY: It can be a partner
- 17 with you in advocating for a greater size
- 18 workforce, against privatization, against merit
- 19 promotion, against -- for teacher tenure, for
- 20 higher wages, for massive government, for
- 21 increasing bonded indebtedness, for increasing
- 22 taxes? That's -- that's the interest the state
- 23 has?
- 24 MR. FRANKLIN: No. The -- the state
- 25 has no interest or no overriding interest --

1 JUSTICE KENNEDY: Doesn't it --2 doesn't it -- doesn't it blink reality to deny 3 that that is what's happening here? MR. FRANKLIN: We -- with all due 4 respect, Justice Kennedy, we've never denied 5 that many of the topics that come up at the 6 7 bargaining table with public employee unions have serious fiscal and public policy 8 implications. We've never denied that. 9 JUSTICE BREYER: All right. So what 10 11 about the compromise? 12 MR. FRANKLIN: The -- the line that Justice Scalia drew in his Lehnert separate 13 14 opinion was, in our view, superior to the one 15 that was drawn by the plurality. We've offered a test for where to draw 16 17 the line between chargeable and non-chargeable expenses that, in practice, would overlap with, 18 would coincide with, Justice Scalia's line in 19 20 most cases, but the reason that we think that it's superior to the plurality's line is that 21 2.2 the germaneness test does have a vagueness 23 problem and in -- in some instances, it allows what it shouldn't allow, which is, for 24 chargeability, for speech to the government as 25

- 1 a sovereign. And we think a very firm line can
- 2 be drawn there.
- JUSTICE KAGAN: Mr. -- Mr. Franklin,
- 4 Mr. Messenger has suggested, and -- and -- and
- 5 General Francisco, that if we overruled Abood,
- 6 things would in a few years get back to normal.
- 7 The state would pass a new statute, and these
- 8 municipal contracts would all be renegotiated
- 9 and it wouldn't be any real issue.
- 10 So could you -- what do you think
- 11 about that? What would the difficulties be, if
- any, if the state -- if -- if the Court were to
- 13 overrule Abood?
- MR. FRANKLIN: I'm happy to speak to
- that, Justice Kagan. Here's what we know, and,
- obviously, we're on a motion to dismiss, but
- more broadly, what we know is that tangibly,
- when these kinds of obligations of financial
- 19 support become voluntary, union membership goes
- down, union density rates go down, union
- 21 resources go down. We've seen it again and
- 22 again. Mancur Olson spoke about it in the
- 23 foundational text of behavioral economics.
- 24 We also know that, intangibly, there
- are plenty of studies that show that when

- 1 unions are deprived of agency fees, they tend
- 2 to become more militant, more confrontational,
- 3 they go out in search of short-term gains that
- 4 they can bring back to their members and say
- 5 stick with us.
- 6 CHIEF JUSTICE ROBERTS: Well, the
- 7 argument on the other side, of course, is that
- 8 the need to attract voluntary payments will
- 9 make the unions more efficient, more effective,
- 10 more attractive to a broader group of their
- 11 employees. What's wrong with that?
- MR. FRANKLIN: Well, two things that
- 13 -- that I would say about that. First, the
- 14 studies that I've read indicate that, yes,
- there can be an initial first flush of
- 16 mobilization and organizing when something like
- this gets taken away, but that over the long
- 18 term, human nature and basic economics dictate
- 19 that the free-rider problem will become endemic
- and, not only that, but contagious, because if
- 21 I'm an employee and I stick with a union and
- 22 others over time decide not to, my fees and my
- dues are going to go up and up and up and the
- 24 pressure on me to make the same choice will
- increase as well.

1 But the other point I'd make would be 2 a legal point. You know, this Court has said, for example, in the Connick case that there 3 ought to be judicial deference to the 4 predictive judgments about workplace harm and 5 6 that in particular -- this is a quote from 7 Connick -- "we do not see the necessity for an employer to allow events to unfold to the 8 9 extent that the destruction of working relationships has to be manifest before the 10 state can take prophylactic action to stop it." 11 12 This is an area, Your Honor, where not only has this Court -- we're, of course, aware 13 14 this Court has addressed this topic three times in the past, what, four years, but also the 15 people around the country are addressing this 16 17 issue in a very visible and sustained way. JUSTICE KAGAN: Mr. -- Mr. Franklin, I 18 mean, you just addressed what you considered to 19 be the harmful effects of a different rule, but 20 I was trying to get at a slightly different 21 question. I was asking you, even beyond that, 2.2 23 what are the effects on -- given that this rule 24 has been in place for so long? 2.5 MR. FRANKLIN: Mr. Chief Justice --

1	CHIEF JUSTICE ROBERTS: Please.
2	MR. FRANKLIN: may I respond?
3	We do think the reliance interests are
4	serious here. Under state law, because of the
5	severability clause, there would be state law
6	contract issues. There might even be a duty to
7	bargain that kicks in under state law where we
8	would have to renegotiate not only this
9	provision but surrounding provisions. That's a
LO	serious reliance interest in our view.
L1	Thank you.
L2	CHIEF JUSTICE ROBERTS: Thank you,
L3	counsel.
L4	Mr. Frederick.
L5	ORAL ARGUMENT OF DAVID C. FREDERICK
L6	ON BEHALF OF RESPONDENT AFSCME COUNCIL 31
L7	MR. FREDERICK: Thank you, Mr. Chief
L8	Justice, and may it please the Court:
L9	I would note at the beginning that all
20	of these arguments were before the Court 40
21	years ago in Abood. And when the Court
22	unanimously upheld the idea of agency fees, it
23	considered whether or not these issues would
24	constrain the constitutional prerogatives of
25	government to act under democratic impulses to

- 1 come up with a system that would fit the local
- 2 culture, history, private sector background of
- 3 what state governments were having to do to
- 4 recruit and attract the most willing and able
- 5 people to discharge the public services that
- 6 public employees are required to perform.
- 7 So, when this Court addressed in
- 8 Lehnert the question of how do you draw the
- 9 line between those fees that are deemed to be
- 10 ideological and those that are deemed to be
- 11 part of a statutorily mandated process, the
- 12 Court cleaved, and the question of whether or
- 13 not the statute mandated, as it does here,
- 14 exclusive representation and the union is
- 15 required to represent the minority members,
- 16 what Justice Scalia said was it is fair to
- 17 assign a fee for the services that the union by
- 18 statute is required to provide.
- 19 JUSTICE ALITO: And what if the
- 20 statute -- what if the state statute says that
- 21 lobbying is a man -- is a mandatory subject of
- 22 bargaining?
- 23 MR. FREDERICK: Well, I -- I think
- 24 that the question -- I guess, what do you mean
- 25 by lobbying, Justice Alito? I'm not sure

- 1 exactly what you mean.
- 2 JUSTICE ALITO: Well, there's no -- is
- 3 there any limit on what states can make a
- 4 mandatory subject of collective bargaining? So
- 5 if the test is whether it's -- whether the --
- 6 it's mandated by the -- by the state, the state
- 7 can make anything it wants a mandatory subject
- 8 of bargaining.
- 9 MR. FREDERICK: Justice Alito, I would
- 10 say that that hypothetical is so far outside of
- 11 what this case is really all about that if you
- think that there's a problem, that if any state
- ever in the union would come up with some
- 14 requirement like that as part of collective
- bargaining, you have the opportunity to review
- 16 it at this time.
- 17 But what we're talking about here is a
- 18 system that is well settled within the states
- 19 to allow for this kind of dynamic interchange
- 20 for the benefit of management.
- JUSTICE KENNEDY: Well, do you think
- that this case affects the political influence
- 23 of the unions?
- MR. FREDERICK: No. The reason --
- JUSTICE KENNEDY: So you've -- I can

- 1 try to find a union newsletter which says don't
- 2 worry about the Supreme Court, our political
- 3 influence will be exactly the same as it was
- 4 before, if this case comes out against us?
- 5 MR. FREDERICK: That's not a
- 6 chargeable expense, Justice Kennedy. We're
- 7 talking about --
- JUSTICE KENNEDY: I'm asking --
- 9 MR. FREDERICK: Chargeable --
- 10 JUSTICE KENNEDY: I'm asking you
- 11 whether or not in your view, if you do not
- 12 prevail in this case, the unions will have less
- political influence; yes or no?
- MR. FREDERICK: Yes, they will have
- 15 less political influence.
- 16 JUSTICE KENNEDY: Isn't that the end
- 17 of this case?
- 18 MR. FREDERICK: It is not the end of
- 19 the case, Your Honor, because that is not the
- 20 question. The question is: Do states, as part
- of our sovereign system, have the authority and
- the prerogative to set up a collective
- 23 bargaining system in which they mandate that
- the union is going to represent minority
- interests on pain of being subject to any fair

- 1 labor practice.
- 2 JUSTICE KENNEDY: And in which they
- 3 mandate people that object to certain union
- 4 policies to pay for the implementation of those
- 5 policies against their First Amendment
- 6 interests?
- 7 MR. FREDERICK: Justice Kennedy, I
- 8 would ask you to read Justice Harlan's opinion
- 9 in Lathrop where he addressed every single one
- 10 of those considerations.
- 11 JUSTICE KENNEDY: I -- I read it, I
- think, last night between 7:00 and 8:30.
- 13 (Laughter.)
- MR. FREDERICK: It's a wonderful --
- it's a wonderful opinion, because what he says
- is that the -- what he says is that the
- 17 subsidization goes to the purpose of the
- 18 organization, here that is state-mandated
- 19 collective bargaining, and in which the person
- who doesn't agree with the positions basically
- 21 gets two cracks.
- One is to try to persuade the group
- that he's right and, if that doesn't fail, he
- still has his conscience and his speech to
- 25 speak outside as a citizen to explain why that

- 1 position is wrong. 2 JUSTICE BREYER: Is -- is it possible 3 t.o --JUSTICE ALITO: Mr. Frederick, when I 4 -- when I read your brief I saw something I 5 6 thought I would never see in a brief filed by a 7 public employee union, and that is the argument that the original meaning of the Constitution 8 9 is that public employees have no free speech 10 rights. 11 Where do you want us to go with that? 12 MR. FREDERICK: Well --JUSTICE ALITO: Should -- should we 13 14 adopt that rule? 15 MR. FREDERICK: What I would say is that what this Court, Justice White's opinion 16 17 in Connick, explains that if you look at this from a question of what are the three choices 18
- rights.

 What they are asking for is basically unfettered First Amendment for public servants and what Justice White explained was that, as the First Amendment evolved, there were

limitations on what the government could do

before you, at the origins, there were no

19

- 1 with respect to certain expression, but the
- 2 core principle, from the founding to today, is
- 3 that government has a free rein in regulating
- 4 expressive rights in its workplace.
- 5 That principle from the founding to
- 6 today is at stake here because what they are
- 7 saying is that every grievance, every
- 8 employment issue, becomes a constitutional
- 9 issue. And Justice White's opinion in Connick
- 10 says, of course you can't run government if
- 11 that becomes the principle --
- 12 JUSTICE ALITO: Do you think that's a
- 13 fair characterization of their argument?
- 14 MR. FREDERICK: I do think that it's a
- fair characterization insofar as what they say
- 16 is the collective bargaining issues that are in
- 17 the contract are all raising matters of public
- 18 concern.
- 19 You could look at them. They are
- talking about who gets assignments on holidays?
- 21 What are leave policies all about? Things that
- do not affect the public fisc at all but go to
- who can manage the workplace in an appropriate
- 24 way where there is buy-in by the employee --
- 25 JUSTICE KAGAN: If I understood --

1 JUSTICE BREYER: Can you do that? 2 you limit it to wages, hours, working conditions, where mandated as subjects of 3 compulsory bargaining by the state, those three 4 terms have a hundred years of history written 5 around them. It shouldn't be hard to 6 7 administer and should keep the things like lobbying and so forth out of it. 8 MR. FREDERICK: That's correct. And 9 even in this statute --10 JUSTICE BREYER: Is that correct? 11 12 that what you favor? It is. 13 MR. FREDERICK: Yes. 14 JUSTICE BREYER: And can we get that from the Connick -- from the Connick -- from 15 the Lehnert Kennedy, Scalia compromise there? 16 17 MR. FREDERICK: Yes, you can, Justice Breyer. And I would point out that the state 18 here has carved out the questions about 19 managerial discretion. Managerial policy 20 cannot be bargained for. 21 The state's budget, that can't be 2.2 23 bargained for. So what we're talking about is 24

CHIEF JUSTICE ROBERTS: Well how does

2.5

- 1 2 MR. FREDERICK: -- how you manage the 3 workplace. CHIEF JUSTICE ROBERTS: How do 4 negotiation over wages not affect the state 5 6 budget? 7 MR. FREDERICK: Your Honor, what essentially happens as I understand it is that 8 9 either the budget is set and the negotiation occurs within that parameter or the Governor 10 takes the collective bargaining agreement to 11 12 the state and the legislature decides to either 13 ratify it or not. 14 CHIEF JUSTICE ROBERTS: So the public unions do not engage in advocacy with respect 15 to the state budget to the extent that impacts 16 17 the available wages? 18 MR. FREDERICK: I think -- I wouldn't
- 19 put it quite that way. What I would say is
- 20 that of course most public servants are
- 21 underpaid, and I will stipulate to that before
- this body.
- 23 (Laughter.)
- 24 MR. FREDERICK: And the question is --
- 25 the question is how do you come to the

- 1 appropriate compromises in order to achieve a
- 2 system that attracts the best workers?
- JUSTICE KENNEDY: I just want to make
- 4 sure that if I want to write something down to
- 5 get -- the amount of wages paid to government
- 6 employees, the size of the work force, the
- 7 amount of overtime, and the existence of tenure
- 8 do not affect the amount of the state budget?
- 9 That's what I have got down.
- 10 MR. FREDERICK: No. What I'm saying,
- 11 Your Honor --
- JUSTICE KENNEDY: Isn't that what you
- 13 just said?
- 14 MR. FREDERICK: What I said is that in
- different states the system works differently.
- 16 Sometimes the budget is set first and then the
- 17 bargaining happens and sometimes the bargaining
- happens and, if the legislature doesn't think
- it fits within the budget, they say we're not
- 20 going to ratify this or we're going to ratify
- 21 the budget, you go back and renegotiate this to
- 22 make it fit.
- JUSTICE KAGAN: Mr. Frederick, if I
- 24 understood General Francisco's argument, it is
- 25 that speech as to matters of pay and benefits

- 1 and employment conditions and so forth are
- 2 matters of public concern when they are
- addressed in a collective bargaining framework,
- 4 but are not matters of public concern when they
- 5 are addressed outside of a collective
- 6 bargaining framework by individual employees.
- 7 Tell -- tell me about that. What do
- 8 you think of that?
- 9 MR. FREDERICK: I don't know any case
- of this Court that hinges the First Amendment
- 11 prerogatives of the government on the scope or
- manner of the speech with respect to that.
- 13 And in fact, as my colleague said,
- 14 when this Court upheld the Hatch Act, that
- 15 applied to all workers. And the -- and the
- 16 Court applied Pickering balancing to say that
- 17 the government interest was sufficient to
- 18 outweigh the restrictions on the employee's
- 19 speech.
- 20 And the Court also did the same thing.
- 21 It applied the same Pickering balance when it
- 22 decided that it was constitutional to have
- 23 exclusive representation. That quelled the
- speech of the minority to the exclusion of the
- 25 majority.

1 So these are all broad-sweep, 2 broad-scope principles where this Court has applied Pickering. 3 JUSTICE ALITO: Well, if one employee 4 says I deserve a 5 percent raise, is that a 5 matter of public concern or private concern? 6 7 MR. FREDERICK: Well, it depends on whether it affects the morale of the workplace, 8 as Justice White's opinion in Connick said. 9 There may be a circumstance, you look at the 10 balancing, and you look at the content and the 11 12 context in which that speech arises. So that, for instance, in Connick, 13 14 what the Court said, the only thing that was a 15 matter of public concern there was whether it affected the morale of the workplace. And the 16 17 Court said on the basis of that, it could be a matter of public concern, but an individual 18 worker's agitation ordinarily for pay would not 19 raise a matter of public concern. That would 20 be classic government workplace speech. 21 2.2 JUSTICE ALITO: All right. So if 23 that's a matter of private concern, if the union demands a 5 percent wage increase for all 24 of the employees it represents, can that be a 25

- 1 matter of public concern?
- 2 MR. FREDERICK: I don't think so
- 3 because --
- 4 JUSTICE ALITO: It can't? No?
- 5 MR. FREDERICK: No, because what the
- 6 -- what is happening in a negotiation, of
- 7 course this is a closed universe, your
- 8 hypothetical posits the opening bid by the
- 9 union.
- 10 And -- and it's important to keep in
- 11 mind the content and context of that speech.
- 12 All negotiations between workers and management
- do not take place in a public forum.
- 14 JUSTICE ALITO: So what -- what if the
- 15 effect of the 5 percent wage increase across
- the board would push a city to the brink and
- 17 perhaps over the brink into bankruptcy. Would
- it then become a matter of public concern?
- MR. FREDERICK: Well, I think that you
- 20 would look at that in terms of the context of
- 21 the particular scenario. I would say -- and
- there are briefs on our side that make this
- 23 very clear -- that that particular
- 24 hypothetical, in fact, is an unfair smearing of
- 25 the -- of the collective bargaining process.

1 But what I would also point out is 2 that if management says we cannot pay for this, and, therefore, there is no agreement, there 3 are state-mandated procedures to determine 4 whether one side is bargaining in good faith or 5 6 not. 7 And if the union is taking a position that is not a good-faith position, it can be 8 9 subject to a state penalty. JUSTICE BREYER: So I don't see how 10 you can say, if one person asks for more money, 11 12 that affects the budget. If one person in the railroads asks for more money, that affects the 13 14 rates that a public body, the Interstate 15 Commerce Commission, used to have to set. If one person in a public utility, an 16 17 electricity company, asks for money, that affects the electricity rate. 18 So the line can't be, I would think, 19 whether or not you are asking for higher wages, 20 whether collectively or individually, because 21 2.2 they all affect the budget. So then what is the line? I had 23 24 thought the line was wages, hours, working conditions is okay, and if it is not okay, then 25

- 1 that goes way beyond just public employees,
- 2 doesn't it?
- 3 MR. FREDERICK: Yes. And I would note
- 4 that Justice Powell even had no problem in
- 5 Abood with the wages/hours formulation and he
- 6 was the one who disagreed with the basic
- 7 formulation.
- 8 CHIEF JUSTICE ROBERTS: Well,
- 9 hypotheticals are asked to address a principle
- 10 that can then be expanded. If one employee
- doesn't affect wages, do -- does 20 percent of
- 12 the work force affect wages -- I mean,
- 13 negotiate or demands with respect to wages
- 14 affect the public policy concerns that go into
- 15 how much of a budget, as to which there are
- 16 many competing demands, is allocated to
- 17 employees?
- 18 MR. FREDERICK: Your Honor, the
- 19 question -- I'll -- I'll concede you that there
- 20 are certain matters in collective bargaining
- 21 that might raise matters of public concern.
- 22 But what the Court's cases say is that, even if
- there is a matter of public concern, the
- 24 government has the adequate power to restrict
- that speech if it can show there's

- 1 justification.
- 2 And Justice Scalia's opinion in
- 3 Lehnert provides the compelling interest by
- 4 saying that the state is mandated that the
- 5 union be the exclusive representative and must
- 6 conduct itself through a duty of fair
- 7 representation.
- 8 And that's where you get the
- 9 compelling interest in agency fees.
- 10 JUSTICE ALITO: Well, the germaneness
- 11 rule came out of Abood itself and it was
- 12 fleshed out in Lehnert. So do you -- are you
- asking -- you're suggesting we should overrule
- 14 Abood in part?
- 15 MR. FREDERICK: No. What I'm
- 16 suggesting is that if you were to go to this
- 17 line, you should consider revisiting Lehnert.
- 18 That's not a question of Abood's basic
- 19 correctness.
- 20 Abood has been foundational precedent
- 21 --
- JUSTICE ALITO: And didn't Abood talk
- 23 --
- 24 MR. FREDERICK: -- in a lot of
- 25 different areas.

1 JUSTICE ALITO: Didn't Abood draw --2 talk about germaneness? MR. FREDERICK: I think Abood used the 3 word germaneness. But what Lehnert did was to 4 give content to that because what Abood simply 5 said was it is constitutional for this to 6 7 happen. Now, I'd like to turn to the reliance 8 interest because, if the other side succeeds in 9 persuading a majority of you to overrule Abood, 10 it will affect thousands of contracts and, more 11 12 importantly, it is going to affect the work of state legislatures, city councils, school 13 14 districts, who are going to have to go back to 15 the drawing board in deciding what are the rules for negotiating and how that works. 16 17 And what that means is that the key thing that has been bargained for in this 18 contract for agency fees is a -- a limitation 19 on striking. And that is true in many 20 collective bargaining agreements. 21 2.2 The fees are the tradeoff. Union 23 security is the tradeoff for no strikes. And 24 so if you were to overrule Abood, you can raise an untold specter of labor unrest throughout 25

1 the country. 2 Thank you. CHIEF JUSTICE ROBERTS: Thank you, 3 counsel. 4 Two minutes remaining, Mr. Messenger. 5 REBUTTAL ORAL ARGUMENT OF WILLIAM L. MESSENGER 6 7 ON BEHALF OF THE PETITIONERS MR. MESSENGER: Mr. Chief Justice: 8 9 Just to pick up on the last point made, the proposition that agency fees are the costs 10 employees have to pay to prevent unions from 11 12 striking, I submit is not only extremely attenuated but also would make agency fees 13 14 effectively a form of protection money, the 15 idea that the government needs to force its employees to subsidize unions or otherwise the 16 17 unions will disrupt the government, and I submit that's not an interest that this Court 18 can accept as a compelling one for infringing 19 on individuals' First Amendment rights. 20 I would also like to make a brief 21 point about the grievance process. And we've 2.2 23 talked a lot about collective bargaining today. 24 But grievance processing is equally an expressive activity, and in the aggregate can't 25

- 1 have an effect upon the public fisc.
- Now, in terms of expressive activity,
- 3 a grievance is, by definition, the union is
- 4 trying to influence what the government is --
- 5 wants to do and, if it's a grievance, it is
- 6 something the government is resistant to
- 7 actually doing.
- 8 And advocacy to enforce a policy is
- 9 tied into advocacy to adopt that process.
- 10 JUSTICE SOTOMAYOR: You're basically
- 11 arguing do away with unions, because you are
- 12 really taking, in essence, and saying every
- 13 single employee decision is really a public
- 14 policy decision.
- I have an individual person I want to
- 16 fire or discipline. You just said it's a
- 17 public policy question.
- MR. MESSENGER: No, where I was going
- 19 with that, Your Honor, is that grievance as a
- 20 whole is a public -- a matter of public
- 21 concern.
- JUSTICE SOTOMAYOR: But grievances
- don't deal with one issue. Every grievance has
- 24 a different issue. Some people are disciplined
- for being late. Some people are disciplined

1 for a workplace disruption. Some for --2 MR. MESSENGER: Yes, Your Honor, but non-members --3 JUSTICE SOTOMAYOR: -- violating a 4 dozen other workplace rules. 5 MR. MESSENGER: But under the statute 6 non-members are charged for contract 7 administration an a whole. They're charged for 8 9 an entire year's worth of AFSCME grievance processing, some of which are very significant, 10 like the grievance AFSCME recently filed to 11 12 compel the state to expend 75 million dollars 13 to pay for a 2 percent wage increase. 14 went to the Illinois Supreme Court. Maybe some 15 other grievances are more minor matters, as you mentioned, but as a whole, in the aggregate, 16 17 they affect matters of public concern. JUSTICE SOTOMAYOR: As Justice --18 MR. MESSENGER: That is what --19 20 JUSTICE SOTOMAYOR: -- Breyer said, every single decision affects the public fisc. 21 Every time you lose something, you -- the 22 23 public fisc is affected. 24 You are talking --2.5 CHIEF JUSTICE ROBERTS: Care to

1	comment?
2	MR. MESSENGER: Again, to go back, 1
3	think it's the scale that makes the
4	distinction, Your Honor.
5	CHIEF JUSTICE ROBERTS: Thank you,
6	counsel. The case is submitted.
7	(Whereupon, at 11:08 a.m., the case
8	was submitted.)
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

	Official - Subject	t to Filial Keview	
1	action [4] 5:23 6:1 27:23 50:11	17 55 :5 56 :22,24 61 :10 68: 20	available ଓ 11:4 38:3 59:17
<u> </u>	actions [2] 34:23 35:5	AMERICAN [2] 1:6 4:5	avoid [1] 46:3
10 [2] 19:2 31:20	activities [4] 5:1 7:1 37:7,25	amicus [4] 2:8 3:8 22:17 28:2	aware [1] 50: 13
10:06 [2] 1:16 4:2	activity [5] 8:13 15:18,24 68:25 69:	among [2] 15: 15 46: 9	away [2] 49 :17 69 :11
11:08 [1] 71:7	2	amount [4] 26:21 60:5,7,8	awful [1] 23:17
16-1466 [1] 4 :4	actual [1] 23:19	analyzed [1] 41:6	В
184 [1] 20: 23	actually 3ে 29:9 44:13 69:7	anecdotal [1] 20:21	
1945 [1] 28 :7	add [1] 10:8	Another [2] 5:2 8:11	back [8] 12:24 23:18 26:14 48:6
1970 [1] 28: 8	address [2] 14:7 65:9	answer [8] 21:4,6 27:7 34:17,19	49 :4 60 :21 67 :14 71 :2
2	addressed [6] 50:14,19 52:7 55:9	41: 3.4 42: 17	backed [1] 42:3
	61: 3,5	anybody [1] 41:2	background [1] 52:2
2 [4] 41 :7,8,17 70 :13	addressing [1] 50:16	anyways [1] 22:8	balance [2] 44:7 61:21
20 [3] 31 :20 37 :13 65 :11	adequate [1] 65:24	appear [1] 40 :24	balancing [2] 61:16 62:11
2018 [1] 1:12	administer [1] 58:7	APPEARANCES [1] 2:1	bandied [1] 23:18
22 [1] 3:9	administration [1] 70:8	applicable [1] 36:9	bankruptcy [1] 63:17
23 [1] 19:17	administrations [1] 34:8	applied [8] 6:1 13:4 14:13 42:2 61:	bar [8] 5:2,9,13 7:11 8:15 44:25 45:
26 [1] 1 :12	adopt [2] 56:14 69:9	15,16,21 62: 3	5,8
3	advising [1] 38:11	applies [1] 36:13	bargain [2] 15:10 51:7
31 [4] 1 :8 2 :16 3 :16 51 :16	advocacy [9] 7:7 9:9 10:23 15:1,1	apply [7] 4:13 6:2,21 12:19,24 28:	bargained [3] 58:21,23 67:18
	35 :8 59 :15 69 :8,9	16 35: 3	bargained-for [3] 21:12,18 22:6
35 [1] 3:12	advocating [1] 46:17	applying [2] 14 :19,20	bargaining [44] 9:8,18,24 10:4 15:
4	affect [12] 17:2,3 57:22 59:5 60:8	appropriate [3] 26:12 57:23 60:1	8,17,17 17 :1 22 :2 23 :4 24 :8,13 26 :
4 [1] 3:4	64:22 65:11,12,14 67:11,12 70:17	appropriate [0] 26:12 57:23 60:1	17 27 :24 29 :7,12,20 30 :2,3,12 31 :
40 [1] 51 :20	affected [4] 19:7,18 62:16 70:23	arbitration [1] 28:8	13,22 32 :6 37 :4 38 :14 47 :7 52 :22
	•	Archie [1] 28:5	53 :4,8,15 54 :23 55 :19 57 :16 58 :4
5	affects [7] 33:21 53:22 62:8 64:12, 13,18 70:21		59 :11 60 :17,17 61 :3,6 63 :25 64 :5
5 [3] 62: 5,24 63: 15	1 '	area [1] 50:12	65 :20 67 :21 68 :23
50 [2] 12 :20 32 :23	affiliation [1] 42:7	areas [1] 66:25	bargains [1] 31:18
51 [1] 3 :16	affirmatively [1] 43:6	arguably [1] 17:16	basic [4] 22:21 49:18 65:6 66:18
6	AFSCME [6] 2:16 3:16 17:1 51:16	argue [2] 35:25 39:13	basically [5] 12:18 35:3 55:20 56:
	70:9,11	argued [1] 28:2	21 69:10
68 [1] 3: 19	agency [22] 4:24 5:5 8:1,24 22:23	arguing [4] 34:1 36:24 39:11 69:	basis [3] 23:6 38:16 62:17
7	23 :2,8 24 :15 27 :4 29 :5,6,18 33 :19	11	bear [1] 46:4
	37 :1 43 :20 45 :25 49 :1 51 :22 66 :9	argument [18] 1:15 3:2,5,10,13,17	Beck [2] 28:2 37:18
7:00 [1] 55:12	67: 19 68: 10,13	4 :4,8 22 :16 29 :23 35 :12 37 :21 49 :	become [5] 18:1 48:19 49:2,19 63:
70s [1] 13:10	aggregate [2] 68:25 70:16	7 51 :15 56 :7 57 :13 60 :24 68 :6	18
75 [1] 70 :12	agitation [1] 62:19	arguments [1] 51:20	10 becomes [2] 57:8,11
8	ago [2] 28:3 51:21	arises [1] 62:12	•
8:30 [1] 55:12	agree [6] 27:2 30:15 39:10 44:21	Arizona [1] 20:1	beg [1] 23:15
80 [3] 24 :17,20 37 :11	45 :10 55 :20	around গ্রে 36 :13 50 :16 58 :6	begin [1] 12:25 beginning [1] 51:19
	agreement [2] 59:11 64:3	articulated [1] 18:3	
9	agreements [5] 24:13 26:17 27:	aside [1] 39:25	behalf [14] 2:4,8,12,15 3:4,7,12,15,
94 [1] 24: 12	24 31 :13 67: 21	asks [4] 17 :7 64: 11,13,17	19 4 :9 22 :17 35 :14 51 :16 68 :7
	agrees [1] 31:6	aspects [1] 28:22	behavioral [1] 48:23
A	AL [1] 1: 8	assess [1] 41:9	behind [1] 39:16
a.m ឲ្យ 1:16 4:2 71:7	ALITO [33] 11:12,22 12:4 27:18 38:	assign [1] 52: 17	belief [1] 10:25
ability [2] 33:11 46:7	21 39 :8,17,21,25 40 :3,13,14 41 :10,	assignments [1] 57:20	believe 3 25:3 27:21 34:10
able ্যে 9:17 46:11 52:4	18 42 :10,16 43 :22,25 44 :6 52 :19,	assistant [4] 40:16,17,24 42:17	benefit [2] 9:5 53:20
Abood [26] 4 :12,22 8 :6 13 :10 14 :9,	25 53 :2,9 56 :4,13 57 :12 62 :4,22	association [7] 4:18 5:2,9,10,16 7:	benefits [3] 23:11 30:1 60:25
15,20,21 19 :15,16 26 :22 37 :17 43 :	63 :4,14 66 :10,22 67 :1	11 45 :8	best [2] 41:1 60:2
18 48: 5,13 51: 21 65: 5 66: 11,14,	allegations [1] 23:23	associations (3) 5:13 8:15 44:25	better [1] 32:13
20,22 67: 1,3,5,10,24	allocated [1] 65:16	assumes [1] 10:6	between [10] 32:3,6 38:22 42:11,
Abood's [3] 4:15,20 66:18	allow [5] 15 :16 46 :3 47 :24 50 :8 53 :	assuming 🗓 10:7	20 44:20 47:17 52:9 55:12 63:12
above [1] 10: 9	19	assumption [1] 22:4	beyond [3] 10:9 50:22 65:1
above-entitled [1] 1:14	allowed [1] 33:10	assumptions [2] 23:17 38:16	bid [1] 63:8
accept [1] 68:19	allows [3] 15:8,12 47:23	attempt [1] 4:19	big [1] 44:19
acceptable [1] 11:10	almost [2] 26:3,18	attention [1] 13:23	blink [1] 47:2
according [2] 24:11,23	already [4] 10:9 33:20 34:7 35:21	attenuated [1] 68:13	board [4] 17:3 20:4 63:16 67:15
account [1] 10:12	alternative [1] 8:17	attorney [5] 40:16,17,23,24 42:18	body 3 16:20 59:22 64:14
accounts [1] 40:12	alternatives [1] 8:16	attract [2] 49:8 52:4	bona [1] 42: 3
achieve [1] 60:1	although [2] 10:18 30:15	attractive [1] 49:10	bonded [1] 46:21
across [3] 17:3 20:4 63:15	amazing [1] 32:19	attracts [1] 60:2	boss [1] 39: 15
Act [9] 7:1 12:1 13:12,12 14:22 36:	Amendment [22] 4:13 10:24 11:9	auditorium [3] 17:9,18,22	both [3] 18:9,13 23:18
11 43 :4 51 :25 61 :14	14 :14 15 :2,14,24 16 :4,10,19 17 :	authority [4] 10:8 35:22 38:25 54:	Brandeis [1] 12:22
acting [2] 36:4 39:20	13 19 :17 20 :3,6 29 :10 41 :23 43 :	21	break [3] 38:4,18 41:23
	10 10.17 20.0,0 20.10 41.20 43.		·

breaks [1] 38:17 BREYER [19] 12:15 14:8 20:24 21: 4 **27**:25 **28**:4,11,18,25 **34**:16 **37**:4 **47**:10 **56**:2 **58**:1,11,14,18 **64**:10 70:20 brief [7] 13:24 20:25 28:3 29:5 56: 5.6 68:21 briefs [1] 63:22 bring [1] 49:4 brink [2] 63:16.17 broad [1] 35:22 broad-scope [1] 62:2 broad-sweep [1] 62:1 broader [2] 40:8 49:10 broadly [1] 48:17 brought [1] 28:23 budget [11] 58:22 59:6,9,16 60:8, 16,19,21 **64**:12,22 **65**:15 Bureau [2] 24:11,24 business [1] 17:10 buy-in [1] 57:24

California [4] 20:24,25 21:8,25 called [1] 13:23 came [7] 1:14 14:10.11.18 17:9 26: 11 66:11 cannot [3] 15:19 58:21 64:2 Care [1] 70:25 carried [1] 45:17 Carriers [1] 36:10 cars [1] 20:2 carved [1] 58:19 Case [30] 4:4 5:4,23 6:2 13:10 18: 18 26:11 27:10 29:11,14 36:11,23. 23,24,25 **37**:18,18 **38**:15 **40**:4,22 50:3 53:11,22 54:4,12,17,19 61:9 71:6.7 cases [18] 5:10.22 12:9.20.23.25 **13**:3.12 **14**:10.11 **34**:15 **35**:17 **38**: 7 **42**:7 **44**:23 **45**:13 **47**:20 **65**:22 categories [1] 38:4 CBA [1] 38:8 Ceballos [1] 44:11 certain [4] 44:8 55:3 57:1 65:20 cetera [1] 38:12 chain [1] 33:17 challenged [1] 5:24 chance [1] 10:17 change [3] 17:7 37:15 44:16 changes [1] 22:9 changing [1] 28:12 characterization [2] 57:13,15 chargeability [1] 47:25 chargeable [6] 15:13 38:5,13 47: 17 **54:**6,9 charged [2] 70:7,8 charges [1] 38:8 charging [2] 15:8,16 Chicago [1] 2:12 CHIEF [20] 4:3,10 22:11,13,19 35: 9.15 49:6 50:25 51:1.12.17 58:25

59:4.14 **65:**8 **68:**3.8 **70:**25 **71:**5

choices [1] 56:18 chosen [2] 8:18 32:12 Circuit [2] 27:19,20 circulating [1] 40:18 circumstance [1] 62:10 circumstances [1] 43:13 citizen [2] 40:9 55:25 citizens [1] 35:20 city [2] 63:16 67:13 classic [1] 62:21 clause [2] 21:10 51:5 clauses [2] 20:17.21 clear [2] 19:22 63:23 cleaved [1] 52:12 clients [1] 13:14 closed [1] 63:7 cohesion [1] 46:8 coin [1] 42:15 coincide [1] 47:19 collaboration [1] 46:8 colleague [1] 61:13 collective [31] 6:18 15:8,16,17,21 16:20 24:13 26:16 27:24 29:7.12. 20 30:2.3 31:13.21 32:5 37:3 38: 14 **53**:4.14 **54**:22 **55**:19 **57**:16 **59**: 11 **61**:3.5 **63**:25 **65**:20 **67**:21 **68**: collectively [2] 31:18 64:21 Columbia [1] 18:23 come [10] 16:13,13 17:8 35:21 44: 8 45:6 47:6 52:1 53:13 59:25 comes [4] 27:23 31:13 35:6 54:4 coming [2] 16:20 39:12 command [1] 33:18 comment [1] 71:1 Commerce [1] 64:15 **Commission** [1] **64**:15 committed [1] 12:12 company [1] 64:17 comparable [1] 6:19 compel 5 9:7 29:20 39:1 43:8 70: compelled [13] 5:5 15:19 36:17, 17 **42**:21 **43**:14,15 **44**:18,20,20,25 compelling [15] 5:14,18 6:5,14,19, 22 7:17.21 8:1 23:3 35:7 44:2 66: 3 9 68:19 competing [1] 65:16 complementary [1] 46:1 compromise [4] 13:21 14:6 47:11 **58**:16 compromises [1] 60:1 compulsion [2] 42:11,14 compulsory [6] 4:14 19:14 20:9, 13 21:23 58:4 concede [1] 65:19 concern [25] 17:17 30:5.10 31:19. 23 32:23 41:12.16.18.19 57:18 61:

2.4 62:6.6.15.18.20.23 63:1.18 65:

21.23 69:21 70:17

concluding [1] 23:6

concrete [1] 40:15

concerns [2] 29:10 65:14

condition [2] 37:1 42:2 conditions [6] 29:24 32:16 35:22 **58**:3 **61**:1 **64**:25 conduct [1] 66:6 confer [1] 10:10 confidence [1] 40:19 confrontational [1] 49:2 Connick [9] 40:16 50:3.7 56:17 57: 9 58:15.15 62:9.13 conscience [2] 43:10 55:24 consider [1] 66:17 consideration [1] 19:23 considerations [1] 55:10 considered [2] 50:19 51:23 constantly [1] 36:20 Constitution [2] 11:13 56:8 constitutional [6] 11:15 19:25 51: 24 57:8 61:22 67:6 constitutionally [2] 12:5 15:13 constrain [1] 51:24 contagious [1] 49:20 content [3] 62:11 63:11 67:5 context [6] 30:12 32:6 45:14 62: 12 63:11.20 continued [1] 26:22 contract [15] 10:1,3 19:4 21:9,13, 17 **22**:4,6 **27**:13 **37**:7 **46**:15 **51**:6 57:17 67:19 70:7 contracts [11] 19:1,1 20:11,12,16, 20,23 22:7 26:18 48:8 67:11 contrary [2] 33:17 42:8 contribute [1] 46:5 controlled [1] 25:21 controlling [2] 34:22 35:4 core [4] 15:18 29:4 33:10 57:2 corporate [1] 25:8 correct [6] 16:4.15 45:11.12 58:9. 11 correctness [1] 66:19 corresponding [1] 35:6 corrosive [1] 46:7 corruption [1] 33:18 cost [7] 29:6,12 30:6,8,13 31:15 46:4 costs [3] 9:24 10:8 68:10 couldn't [2] 20:18 39:13 COUNCIL [4] 1:8 2:16 3:16 51:16 councils [1] 67:13 counsel [5] 22:14 44:17 51:13 68:

courts [1] 5:16 cover [1] 19:2 Cox [2] 28:5 37:5 cracks [1] 55:21 cultivate [1] 46:7 culture [1] 52:2 curiae [3] 2:8 3:8 22:17 cut [2] 6:23 28:20 D.C [4] 1:11 2:7.15 27:20

data [2] 24:11.24 DAVID [6] 2:11.15 3:11.14 35:12 **51**:15 day [4] 38:10.10 45:6 46:11 dav-to-day [1] 37:5 deal [1] 69:23 dealing [2] 14:25 45:20 debatable [1] 28:22 decide [3] 15:13 38:15 49:22 decided [3] 6:17 15:9 61:22 decides [1] 59:12 deciding [1] 67:15 decision [4] 4:21 69:13.14 70:21 decisions [2] 6:7 27:1 decisis [6] 4:22 14:3 19:20.21 22: 24 26:15 declared [2] 18:24 21:15 deemed [2] 52:9,10 deference [2] 35:25 50:4 deferential [1] 36:8 definition [1] 69:3 degree [1] 11:7 delivery [2] 18:14 30:14 demand [4] 9:18 11:13 17:12,14 demands [3] 62:24 65:13.16 democratic [1] 51:25 denied [2] 47:5.9 density [1] 48:20 denv [1] 47:2 Department [1] 2:7 departure [1] 14:15 depends [2] 36:1 62:7 deprive [2] 6:9,10 deprived [1] 49:1 deserve [1] 62:5 destruction [1] 50:9 determine [1] 64:4 dictate [1] 49:18 Diego [1] 36:12 difference [1] 44:19 differences [1] 38:22 different [13] 5:1.12 7:9 21:14 23: 15 31:16 40:11 42:23 50:20,21 60: 15 66:25 69:24 differently [2] 44:8 60:15 difficulties [1] 48:11 dignity [1] 43:9 diminished [3] 9:16 11:5,8 disagree [3] 31:8 33:24 45:2 disagreed [1] 65:6 discharge [1] 52:5

14

4 71:6

63.7

counterparty [1] 46:13

COUNTY [2] 1:7 4:6

country [3] 36:14 50:16 68:1

course [11] 7:5 14:25 15:15 21:2,

11 **26**:13 **49**:7 **50**:13 **57**:10 **59**:20

COURT [39] 1:1,15 4:11 7:24 8:6

11:20 **14**:23 **16**:24 **20**:3 **22**:20 **27**:

1.14 **28**:20 **35**:16 **36**:6 **40**:17 **41**:

10 **42**:1.12 **48**:12 **50**:2.13.14 **51**:

18.20.21 **52**:7.12 **54**:2 **56**:16 **61**:

10.14.16.20 62:2.14.17 68:18 70:

Court's [4] 28:15 35:17 41:23 65:

choice [1] 49:24

discipline [1] 69:16

forth [4] 13:21 23:18 58:8 61:1

foundational [2] 48:23 66:20

framework [7] 12:19.23 31:9.10

FRANCISCO [40] 2:6 3:6 22:15.16.

19 23:12,25 24:3,23 25:3,10,12,19,

22 26:1,4,9 27:6,15 28:1,10,17,24

29:3,17 **30**:11,25 **31**:3,7,24 **32**:14,

20 33:5,14,23 34:3,9,13,19 48:5

FRANKLIN [33] 2:11 3:11 35:11.

12,15 36:21 37:16,23 39:4,15,19,

23 40:2,4 41:3,13,20 43:12,24 44:

4,7,21 **45**:4,12 **46**:24 **47**:4,12 **48**:3.

FREDERICK [38] 2:15 3:14 51:14.

15.17 **52:**23 **53:**9.24 **54:**5.9.14.18

55:7,14 **56**:4,12,15 **57**:14 **58**:9,13,

17 **59:**2,7,18,24 **60:**10,14,23 **61:**9

62:7 **63**:2,5,19 **65**:3,18 **66**:15,24

free [4] 9:2 45:8 56:9 57:3

free-rider [1] 49:19

Freed [1] 13:24

freer [2] 35:18 21

Francisco's [1] 60:24

14 **49**:12 **50**:18.25 **51**:2

frankly [1] 38:19

frameworks [2] 12:25 13:4

forum [3] 5:19 7:11 63:13

found [1] 4:20

four [1] 50:15

36:7 61:3 6

founding [2] 57:2,5

four-year [1] 26:18

Fourth [2] 20:3.6

Official - Subject to Final Review

disciplined [4] 16:8 44:14 69:24, discretion [2] 10:4 58:20 discussed [1] 12:9 dismiss [5] 26:10,12,14 38:2 48: disparage [1] 43:16 disposition [1] 44:12 disputes [2] 30:24 31:11 disrupt [1] 68:17 disruption [2] 27:3 70:1 dissent [2] 14:12 15:6 distinction [3] 13:16 42:10 71:4 distinguish [1] 14:4 distinguishable [1] 5:11 District [6] 18:22 40:16,17,23,24 **42**:18 districts [1] 67:14 doctrine [4] 14:20 19:20,21 27:12 doing [6] 8:11 12:18 19:10 34:24 38:10 69:7 dollars [2] 17:2 70:12 done [1] 19:8 down [8] 38:17.18 41:6 48:20.20. 21 60:4.9 dozen [1] 70:5 drains [1] 9:10 dramatic [1] 6:15 draw [4] 42:11 47:16 52:8 67:1 drawing [1] 67:15 drawn [4] 42:20 44:19 47:15 48:2 drew [2] 43:5 47:13 due [2] 20:14 47:4 dues [3] 10:20 37:12 49:23 duties [7] 15:12 36:23.25 39:6.9. 20 40:1 duty [8] 9:23 10:5 11:20 12:2 15: 10 45:23 51:6 66:6 dynamic [1] 53:19

Ε

economics [2] 48:23 49:18 effect [3] 40:8 63:15 69:1 effective [1] 49:9 effectively [1] 68:14 effects [3] 23:19 50:20,23 efficient [1] 49:9 either [4] 10:20 23:8 59:9,12 elect [1] 33:2 electricity [2] 64:17,18 Ellis [1] 37:18 Elrod [2] 14:12 12 elsewhere [1] 42:13 employee [19] 15:22 16:7 18:2 30: 1 **31:**25 **32:**3 **33:**17,20 **35:**4 **36:**8 37:8 41:15 47:7 49:21 56:7 57:24 **62**:4 **65**:10 **69**:13 employee's [2] 33:11 61:18 employee/employer [1] 30:24 **EMPLOYEES** [36] 1:7 4:6 7:3 10: 1 **16**:13,20 **17**:3,8,9,18 **24**:12 **31**: 19 32:11.12.13.23.25 34:23 35:7 36:5.13 38:11 39:1 41:24 45:22 46:4 49:11 52:6 56:9 60:6 61:6 62

25 **65**:1,17 **68**:11,16 employees' [1] 35:23 employer [11] 6:5,14 9:19 32:1,4 **35**:19 **36**:5 **37**:9 **40**:9 **42**:5 **50**:8 employer's [1] 36:1 employers [2] 21:14 35:4 employment [12] 6:6 16:14 17:25 29:24 32:16 37:2,6,9 40:6 42:3 57: employment-related [2] 16:3,9 end [3] 46:11 54:16.18 endemic [1] 49:19 enforce [2] 27:14 69:8 engage [1] 59:15 enormous [1] 26:21 enough [1] 46:13 ensuring [2] 8:22 45:16 entire [1] 70:9 entirely [1] 18:6 entitled [2] 16:3,10 entitlement [1] 16:18 equal [2] 9:11.19 equally [1] 68:24 especially [1] 38:7 ESQ [2] 2:3.15 essence [1] 69:12 essential [1] 21:8 essentially [2] 30:22 59:8 established [1] 31:9 ET [2] 1:8 38:12 even [14] 14:3.12.21 21:11 22:2.5 **24**:14 **26**:23 **33**:9 **50**:22 **51**:6 **58**: 10 65:4 22 events [1] 50:8 everybody [2] 8:23 40:25 everyone [1] 45:24 evidentiary [1] 38:16 evolved [1] 56:24 exact [2] 33:3.4 exacting [1] 14:13 exactly [5] 25:15 44:2,4 53:1 54:3 example [8] 6:25 11:15,25 20:1 21: 25 23:7 42:22 50:3 except [2] 20:13 21:17 excision [2] 20:13 21:10

example [8] 6:25 11:15,25 20:1 2 25 23:7 42:22 50:3 except [2] 20:13 21:17 excision [2] 20:13 21:10 exclusion [1] 61:24 exclusive [7] 8:25 9:4 10:7 23:4 52:14 61:23 66:5 exercising [1] 11:8 existence [1] 60:7 expanded [1] 65:10 expend [1] 70:12 expense [1] 54:6 expenses [4] 38:5,13,18 47:18 expensive [1] 10:2

expenses [4] 38:5,13,18 47:18 expensive [1] 10:2 expire [1] 22:7 explain [1] 55:25 explained [3] 8:6 14:23 56:23 explains [1] 56:17 exploits [1] 40:6 expresses [1] 36:19 expression [1] 57:1 expressive [3] 57:4 68:25 69:2 expressly [1] 12:2 extent [3] 22:5 50:9 59:16 extraordinary [1] 9:6 extremely [1] 68:12

faces [1] 9:19 fact [6] 6:22 20:3 24:10 42:1 61:13 63:24 factored [1] 27:1 facts [1] 17:21 factual [1] 23:23 fail [1] 55:23 failed [1] 4:13 failure [1] 4:16 fair [8] 6:10 12:2 34:16 52:16 54: 25 57:13.15 66:6 faith [1] 64:5 far [2] 34:15 53:10 favor [1] 58:12 February [1] 1:12 federal [9] 7:21 11:20 23:7,20 24: 6,15,19 25:1,4 **FEDERATION** [2] 1:6 4:5 fee [7] 4:14 6:10 8:24 27:4 29:6 43: 14 52:17 fees [29] **4:**25 **5:**1.5.9.10.17.24 **7:** 10 8:1.11 10:17 22:23 23:2.8 24: 15 **29**:18 **37**:1.11 **43**:20 **45**:25 **49**: 1.22 **51**:22 **52**:9 **66**:9 **67**:19.22 **68**: 10.13 few [5] 18:21 28:3,3 45:19 48:6 fide [1] 42:4 field [1] 38:9 filed [2] 56:6 70:11 financial [1] 48:18 financing [2] 28:12,21 find [4] 20:18 24:12 38:6 54:1 fire [2] 6:8 69:16 fired [2] 33:21 40:18 firina [1] 6:15 firm [1] 48:1 first [35] 4:4.13 5:8 9:22 10:23 11: 9 **14**:9,14 **15**:2,14,24 **16**:4,10,18 17:13 19:13,16 22:22 24:4 29:10 **31**:2 **37**:23 **41**:23 **43**:17 **45**:20 **46**: 1,3 **49**:13,15 **55**:5 **56**:22,24 **60**:16 **61**:10 **68**:20

fisc [6] 18:13 33:22 57:22 69:1 70:

fiscal [1] 47:8

fits [1] 60:19

flip [1] 19:20

flipped [1] 34:7

flush [1] 49:15

focus [2] 22:21 29:12

force [3] 60:6 65:12 68:15

follow-up [1] 27:9

forcing [3] 7:6,9,12

Foremost [1] 21:23

formulation [2] 65:5.7

form [1] 68:14

formal [1] 31:21

fit [2] 52:1 60:22

fleshed [1] 66:12

friend [1] 42:11 friends [1] 35:24 full [1] 24:5 function [2] 39:5.9 fundamentally [1] 35:1 further [2] 23:3 29:14 G qains [1] 49:3 Gant [1] 20:1 Garcetti [6] 36:12,15,23 39:7 40:4 GEN [2] 2:6 3:6 General [51] 2:6,11 20:12,20,22 22:15,16,19 23:12,16,25 24:3,23 **25**:3,8,10,12,19,22 **26**:1,4,9 **27**:6, 15 28:1.10.17.24 29:3.17.22 30:11. 25 **31:**3.7.24 **32:**14.20 **33:**5.14.23 34:3.6.9.13.19 35:10.13 37:5 48:5 generally [8] 6:12 16:6.16 23:9 24: 16 25:4 26:17 36:9 germaneness [4] 47:22 66:10 67: gets [4] 17:23 49:17 55:21 57:20 GINSBURG [6] 4:23 9:10 10:11, 14 **11**:1 **27**:6 give [3] 40:15 42:22 67:5 given [4] 8:21 23:11 42:23 50:23 Glickman [1] 45:13 good-faith [1] 64:8

got [5] 17:11 38:19 40:10 41:14 60: government [51] 5:14 6:5,8,13 7: 3,13,14,21 **8**:3,22 **9**:7 **10**:24 **14**:25 **15**:9,12 **18**:12 **23**:7,8 **24**:7,15,19 25:2,4 29:1 30:14,20,22 31:5,16 32:8,9,21 33:9,19 36:4,16 46:20 **47:**25 **51:**25 **56:**25 **57:**3,10 **60:**5 61:11,17 62:21 65:24 68:15,17 69: government's [10] 5:17 6:11.20. 24 8:7 13:13 22:22 23:21 30:8 34: governmental [1] 4:15 governments [1] 52:3 Governor [1] 59:10 grant [1] 44:9 greater [2] 16:14 46:17 greatest [1] 28:6 grievance [15] 28:8 29:8,9 37:6,14 **38**:11 **57**:7 **68**:22,24 **69**:3,5,19,23 70:9 11 grievances [5] 11:17 37:15,25 69: 22 70:15 group [5] 7:7 17:23 36:6 49:10 55: 22 groups [1] 9:9 guess [1] 52:24 Н

hand [3] 32:25 35:18,21 handle [1] 11:16 happen [3] 27:17 38:6 67:7 happened [1] 44:13 happening [2] 47:3 63:6 happens [5] 27:11 30:5 59:8 60: 17.18 happy [3] 36:21 42:6 48:14 hard [1] 58:6 harder [1] 24:8 Harlan's [1] 55:8 harm [1] 50:5 harmful [1] 50:20 Harris [6] 4:16 5:11 14:23 16:25 26:13,20 Hatch [3] 6:25 36:11 61:14 head [1] 26:5 health [1] 18:11 hear [1] 4:3 heard [1] 28:5 heart [1] 30:3 heightened [4] 4:13 15:2 35:1.3 held [2] 27:22 40:17 higher [5] 17:11.24 32:24 46:20 64:20 highly [1] 37:12 hinge [1] 5:22 hinges [1] 61:10 history [4] 12:11 42:19 52:2 58:5 holidays [1] 57:20 Holmes [1] 12:22 Honor [36] 5:7 7:23 9:4,21 10:22 11:19 12:7.14 16:1.5 20:19 21:3.7

23:13 24:4 26:6 27:16 29:3 30:11

31:8.25 **33**:24 **34**:9.13 **37**:17 **39**: 20 43:12 44:5 50:12 54:19 59:7 60:11 65:18 69:19 70:2 71:4 hour [1] 37:14 hours [2] 58:2 64:24 However [1] 37:1 Hudson [1] 38:4 huge [1] 33:22 human [1] 49:18 hundred [1] 58:5 hundreds [1] 17:2 hypothetical [4] 17:16 53:10 63:8, hypotheticals [1] 65:9 idea [5] 12:12 29:18.23 51:22 68: idealogical [1] 10:19 identical [2] 13:11,11 identified [2] 27:19,20 ideological [1] 52:10

illegal [2] 19:25 27:13 Illinois [8] 2:11,12 11:25 12:1 35: 13 38:25 39:13 70:14 immaterial [1] 10:22 impacts [1] 59:16 implementation [1] 55:4 implicate [1] 30:16 implications [1] 47:9 implicit [1] 42:9 implied [1] 11:20 important [5] 18:12 19:22 29:22 43:19 63:10 importantly [2] 33:7 67:12 imposed [1] 11:18 imposina [1] 45:23 impulses [1] 51:25 includes [1] 35:22 includina [1] 24:16 income [1] 6:10 incompatible [1] 35:2 inconsistent [3] 14:9,11,16 increase [4] 49:25 62:24 63:15 70: increasing [2] 46:21,21 incredibly [1] 10:5 indebtedness [1] 46:21 independent [2] 46:10,12

indicate [1] 49:14

61:6 62:18 69:15

individually [1] 64:21

industries [2] 14:5 25:18

inequitable [1] 21:19

infringe [1] 43:9

initial [1] 49:15

infringing [1] 68:19

15 **69**:4

industry [3] 25:17,17 28:14

individual [7] 10:22 27:4 31:11.25

individuals [4] 7:6 11:8 15:19 19:

individuals' [3] 10:25 20:6 68:20

influence [6] 4:15 53:22 54:3,13,

inquiry [1] 34:21 insist [1] 43:3 insofar [1] 57:15 instance [2] 20:8 62:13 instances [3] 5:8 44:9 47:23 instrument [1] 28:6 insurance [1] 18:11 intangibly [1] 48:24 interchange [1] 53:19 interest [33] 5:15.18 6:6.14.16.19. 24 **7**:17.22 **8**:3.5.7 **22**:22 **23**:3 **31**: 12 **34**:22 **35**:2.6 **40**:9 **42**:4 **45**:18. 20,22 46:11,22,25,25 51:10 61:17 **66:**3.9 **67:**9 **68:**18 interested [1] 30:7 interests [18] 5:12 6:21 7:5,13 8:1, 22 18:17,19 22:10 26:16 30:21 43: 17 **45**:16 **46**:1,2 **51**:3 **54**:25 **55**:6 interferes [1] 33:11 Interstate [1] 64:14 invalidate [1] 27:4 invalidated [1] 19:1 investigate [1] 9:17 involve [1] 37:7 involved [6] 13:14,14 20:2 33:4 36:15 42:24 irrespective [1] 7:18 irresponsible [1] 38:19 isn't [8] 6:18 7:15 8:25 14:16 18:6 **19**:14 **54**:16 **60**:12 issue [16] 16:9,15 17:25 22:6 23:1 **26**:10 **27**:20 **29**:4 **33**:7 **43**:17 **48**:9

50:17 57:8 9 69:23 24

6 23 57:16

issues [7] 6:17 16:3 17:1 22:22 51:

J

itself [5] 9:5 29:6 34:21 66:6.11

JANUS [3] 1:3 4:5 6:2 iob [1] 33:12 iobs [2] 23:22 34:24 iudaments [1] 50:5 judicial [1] 50:4 Justice [171] 2:7 4:3,10,23 6:3 7:8, 20 8:10 9:1,10 10:11,13,14 11:1, 12,22 **12**:4,8,15 **13**:9 **14**:8,13 **15**: 20 16:2,7,12,17 17:6,20 18:7,15, 16 **19**:12,19 **20**:15,24 **21**:4,11 **22**: 11,13,19 23:10,14 24:1,21,25 25:7 11.16.20.24 26:2.7 27:6.18.25 28: 4.11.18.25 **29:**16.22 **30:**18 **31:**1.4. 17 **32**:10.15.21 **33**:13.15.25 **34**:5. 11.16.18 35:9.16 36:15.22 37:4.10 20 38:21 39:8.17.21.25 40:3.12.14 **41**:10,18 **42**:10,16 **43**:22,25 **44**:6, 17,22,24 **45**:5 **46**:16 **47**:1,5,10,13, 19 **48:**3,15 **49:**6 **50:**18,25 **51:**1,12, 18 **52**:16,19,25 **53**:2,9,21,25 **54**:6, 8,10,16 **55:**2,7,8,11 **56:**2,4,13,16, 23 57:9,12,25 58:1,11,14,17,25 59 4,14 60:3,12,23 62:4,9,22 63:4,14 64:10 65:4.8 66:2.10.22 67:1 68:3. 8 **69**:10.22 **70**:4.18.18.20.25 **71**:5 Justices [1] 13:22

justification [4] 19:9 29:18 36:17 66:1 justified [3] 5:12,14,17 justify [2] 4:19 7:6

K

KAGAN [19] 18:16 19:12,19 20:15 21:11 29:16,22 30:18 31:1,4,17 32:10,15,21 48:3,15 50:18 57:25 60:23 Kagan's [1] 34:18

keep [3] 9:15 58:7 63:10 Keller [2] 37:18 45:13 KENNEDY [23] 10:13 12:8 13:22 26:7 36:15,22 37:10,20 46:16 47: 1,5 53:21,25 54:6,8,10,16 55:2,7, 11 58:16 60:3,12 key [1] 67:17

kicks [1] 51:7 kind [2] 46:6 53:19 kinds [3] 8:16 13:3 48:18 known [1] 21:15 Knox [2] 4:17 26:20 Kraemer [1] 27:13

L

labor [16] 7:14,15,25 8:3,5 12:1 13: 12,12 14:22 24:11,24 28:4,7,23 **55:1 67:25** lack [1] 40:19 largely [1] 27:18 last [2] 55:12 68:9 late [1] 69:25 Lathrop [1] 55:9 Laughter [3] 39:18 55:13 59:23 law [14] 5:5,15 11:18,20,23,24,25 12:20 14:20 36:3 41:24 51:4,5,7 lawyers [3] 13:2,20 28:19 lay [1] 41:5 least [4] 8:2 20:20 28:20,21 leave [2] 21:17 57:21 legal [3] 21:22 45:23 50:2 legislature [2] 59:12 60:18 legislatures [1] 67:13 leas [1] 28:20 Lehnert [8] 23:1 47:13 52:8 58:16 **66**:3.12.17 **67**:4 Leonard [1] 15:7 Lerner [1] 13:23 less [3] 25:14 54:12,15 Letter [1] 36:10 level [1] 31:12 leverages [1] 40:7 life [1] 43:5 limit [2] 53:3 58:2 limitation [2] 40:21 67:19 limitations [4] 38:24 39:3 40:1 56: limited [2] 12:16 24:8 limiting [2] 13:5,6 line [15] 38:14,14 42:20 43:5 44:19 **47**:12,17,19,21 **48**:1 **52**:9 **64**:19,

23,24 66:17

listen [3] 8:8 9:7,8

listening [2] 8:4,7 litigate [1] 30:23 litigation [1] **12**:10 livelihoods [1] 19:6 lobbying [3] 52:21,25 58:8 local [1] 52:1 logic [1] 44:15 long [3] 45:1 49:17 50:24 long-term [1] 30:21 look [9] 24:18 27:25 38:3 44:22 56: 17 **57**:19 **62**:10.11 **63**:20 lookina [1] 30:20 lose [1] 70:22 lot [5] 23:17.22 25:18 66:24 68:23 lots [1] 13:1 love [1] 41:1 M

machine [1] 7:4 made [1] 68:9 Madison [1] 13:1 majority [2] 61:25 67:10 malfeasance [1] 16:9 Man [4] 43:2,20,23 52:21 manage [2] 57:23 59:2 management [3] 53:20 63:12 64: managerial [4] 45:17 46:2 58:20, manages [1] 35:19 Mancur [1] 48:22 mandate [2] 54:23 55:3 mandated [6] 21:24 52:11,13 53:6 58:3 66:4 mandatory [4] 5:2 52:21 53:4,7 manifest [1] 50:10 manner [1] 61:12 many [13] 12:23 18:11 19:5 20:4,5, 16 **34**:6,12 **38**:7 **42**:19 **47**:6 **65**:16 67:20 Marbury [1] 13:1 MARK [1] 1:3 marker [1] 41:6 marketing [1] 9:12 marketplace [1] 40:8 massive [1] 46:20 matter [20] 1:14 13:7 17:16 18:5 21:23 30:10 31:19,23 32:17,23 41: 11 **62**:6,15,18,20,23 **63**:1,18 **65**:23 69:20 matters [14] 16:23 30:4 32:22 33:6 **37**:12 **41**:16 **57**:17 **60**:25 **61**:2.4 65:20.21 70:15.17 mean [11] 13:9 18:10 20:25 25:24 32:17 44:19,22 50:19 52:24 53:1 **65**:12 Meaning [2] 26:2 56:8 means [4] 8:2 26:18 30:22 67:17

neutrality [1] 12:13

never [6] 36:3 42:1.5 47:5.9 56:6

memo [1] 44:12 mentioned [1] 70:16 merely [1] 16:19 merit [1] 46:18 messages [2] 6:12,12 MESSENGER [46] 2:3 3:3,18 4:7, 8,10,24 **5**:7 **6**:20 **7**:18,23 **8**:24 **9**:3, 20 10:21 11:6,19,24 12:7,14 14:7 **16**:1.5.11.16.24 **17**:15 **18**:4.9.16 **19**:11.24 **20**:18 **21**:2.6.21 **27**:8 **48**: 4 **68**:5.6.8 **69**:18 **70**:2.6.19 **71**:2 Messenger's [1] 29:23 method [1] 28:12

might [2] 51:6 65:21 militant [1] 49:2 million [2] 19:3 70:12

millions [4] 17:2 19:2,6 36:13

mind [1] 63:11 minor [1] 70:15

minority [3] 52:15 54:24 61:24 minutes [1] 68:5

mobilization [1] 49:16 modern [4] 12:19.23.25 13:4 moments [1] 45:19

Monday [1] 1:12 money [8] 6:9 9:15 30:6,8 64:11,

13,17 68:14 Moore [1] 43:3

morale [2] 62:8,16

morning [2] 4:4 35:25

most [5] 13:25 20:20 47:20 52:4

59:20

motion [5] 26:10.12.13 38:2 48:16

move [1] 18:5 movie [1] 43:2

much [11] 24:21.25 25:7 27:3 31:8. 24 33:23 35:18 37:22 38:13 65:15

multiple [1] 8:8

MUNICIPAL [3] 1:7 4:6 48:8

municipalities [1] 18:25 must [1] 66:5

Ν

narrowly [1] 8:19 nature [8] 15:21 16:22 31:10 33:8 34:20 37:13 42:23 49:18 near [1] 13:11 necessarily [5] 10:8 14:19 15:3 21:22 29:13 necessary [2] 8:25 23:3 necessity [2] 22:23 50:7 need [6] 7:24 8:19 22:8 26:11 29: 19 49:8 needs [1] 68:15 negative [1] 25:25 negotiate [2] 15:23 65:13 negotiated [1] 26:19 negotiating [5] 10:1,2 26:25 32:1 negotiation [6] 24:6 32:2 46:15 **59**:5,9 **63**:6 negotiations [2] 37:14 63:12

new [4] 14:19 26:25 34:2 48:7 newsletter [1] 54:1 next [2] 22:7 26:25 night [1] 55:12 NOEL [3] 2:6 3:6 22:16 non-chargeable [1] 47:17 non-members [6] 9:23 10:6 11: 14 17 **70:**3 7 normal [1] 48:6 north [1] 24:19 note [2] 51:19 65:3 nothina [2] 44:15 46:5 notices [1] 38:4 nowhere [1] 4:20 number [4] 20:19 24:17 25:23 26:

numerous [1] 38:22

0

O'Connor [1] 13:22 object [1] 55:3 obligations [1] 48:18 obviously [1] 48:16 occurring [1] 20:4 occurs [1] 59:10 odds [1] 4:16 offered [1] 47:16 office [2] 40:20.25 official [6] 36:23.24 39:6.9.20 40:1 oftentimes [3] 6:23 16:11,12 Okay [6] 12:21 23:20 40:20 41:7 64:25,25 old [1] 12:25 older [2] 12:19 13:3 Olson [1] 48:22 once [6] 16:21 18:24 19:7 22:1 28: 4 **42:**5 One [28] 4:25 8:4.7.18 13:5.17 17: 10.23 21:18 22:7 23:15 28:20 33: 6 **38**:24 **43**:15 **44**:14 **47**:14 **55**:9. 22 62:4 64:5.11.12.16 65:6.10 68:

19 69:23 only [11] 5:23 8:7 9:13 14:9 42:22

46:15 **49**:20 **50**:13 **51**:8 **62**:14 **68**: opening [1] 63:8

operates [1] 18:12 operation [1] 18:13

opinion [10] 27:19,21 28:15 47:14 **55**:8.15 **56**:16 **57**:9 **62**:9 **66**:2

opportunity [1] 53:15 oppose [1] 10:15

opposed [2] 9:13 44:13 opposite [2] 6:23 20:25

oral [10] 1:14 3:2,5,10,13 4:8 22:16 35:12 51:15 68:6

order [5] 14:8 25:13 32:8 34:23 60:

ordinarily [1] **62**:19 organization [2] 32:7 55:18 organized [1] 7:4 organizing [1] 49:16 original [1] 56:8 origins [1] 56:19

Orwellian [1] 41:14 other [19] 4:17 9:8 12:9 14:4 15:11, 16 **21**:25 **23**:5,22 **26**:8,9 **32**:25 **35**: 24 36:8 49:7 50:1 67:9 70:5,15 others [4] 6:19 30:17 46:5 49:22 otherwise [1] 68:16 ought [1] 50:4 out [17] 10:17 24:18 28:20 37:4 38: 4.10 **44:**8 **45:**6.17 **49:**3 **54:**4 **58:**8. 18.19 64:1 66:11.12 out-vears [1] 38:7 outcome [1] 44:16 outside [5] 6:11 45:14 53:10 55: 25 61:5 outweigh [1] 61:18 over [11] 10:7 15:10 17:1 19:2 32:1, 15 **41:**22 **49:**17,22 **59:**5 **63:**17 overall [2] 31:14 32:8 overlap [1] 47:18 overriding [1] 46:25 overrule [4] 48:13 66:13 67:10.24 overruled [3] 4:12 18:18 48:5

Р

overtime [1] 60:7

own [1] 9:15

PAGE [1] 3:2 paid [2] 43:5 60:5 pain [1] 54:25 parameter [1] 59:10 paramount [1] 45:16 part [7] 27:21 29:23 34:2 52:11 53: 14 54:20 66:14 participate [2] 8:12,14 participation [1] 7:10 particular [5] 21:18 32:2 50:6 63: particularly [2] 14:4 26:16 partner [3] 9:11 46:14.16 party [2] 36:18,19 pass [2] 10:19 48:7 past [1] 50:15 patronage [1] 14:14 pay [11] 8:12 10:20 29:25 37:2 44: 25 55:4 60:25 62:19 64:2 68:11 70:13 paying [1] 10:17 payment [1] 43:14 payments [2] 5:3 49:8 peace [8] 6:16 7:15,25 8:3,5 28:4,

people [13] 6:9 9:13 10:15.16 28: 23 38:10 42:19 44:25 50:16 52:5 **55:**3 **69:**24.25 percent [10] 24:12,17,20 37:11,13 **62**:5,24 **63**:15 **65**:11 **70**:13 percentage [1] 37:24 perfectly [1] 11:10 perform [1] 52:6 perhaps [1] 63:17 permission [1] 17:22

permit [3] 6:8,13 33:20

permitted [1] 8:14

penalty [1] 64:9

4 **52:**15

mechanical [1] 25:16

membership [1] 48:19

members [6] 10:3 24:9.14 45:5 49

meeting [1] 40:25

member [1] 45:8

person [6] 43:11 55:19 64:11,12, 16 69:15 person's [1] 43:9 personnel [2] 35:19 46:9 persuade [1] 55:22 persuading [1] 67:10 Petitioner [9] 1:4 2:4,9 3:4,9,19 4: 9 22:18 41:22 PETITIONERS [1] 68:7 pick [1] 68:9 Pickering [18] 31:2,9,16 33:8,9,16 **34**:21.21.25 **36**:7 **38**:22 **40**:12 **41**: 7.8 **44:**7 **61:**16.21 **62:**3 place [4] 32:3,6 50:24 63:13 places [2] 4:16 20:4 play [1] 43:2 please [6] 4:11 22:20 29:16 35:16 **51:**1.18 plenty [1] 48:25 plurality [1] 47:15 plurality's [1] 47:21 pocket [1] 9:15 point [13] 12:10.11 14:9 15:6 26: 10.15 44:1 50:1.2 58:18 64:1 68:9. pointed [1] 37:4 points [2] 26:8 41:23 policies [5] 4:15 36:9 55:4,5 57:21 policy [12] 6:12 16:23 18:1,6 30:17 **45**:7 **47**:8 **58**:20 **65**:14 **69**:8,14,17 political [14] 7:1,4 15:1,1,18 17:4 33:10 36:19 37:13 42:7 53:22 54: 2 13 15 politicalization [1] 7:2 position [12] 11:3 28:5 30:9.19 34: 2.14 39:11 45:7.10 56:1 64:7.8 positions [2] 34:7 55:20 posits [1] 63:8 possible [2] 41:13 56:2 possibly [1] 41:2 Post [1] 13:25 Postal [7] 23:12,13,21 24:4,10,16, Powell [2] 14:13 65:4 power [2] 32:13 65:24 powers [1] 9:6 practice [4] 5:15 20:1 47:18 55:1 precedent [2] 14:16 66:20 precedents [3] 4:18 14:17.18 predicated [1] 29:19 predictive [1] 50:5 preface [1] 41:4 prerogative [1] 54:22 prerogatives [4] 36:1 45:17 51:24 61:11 pressure [1] 49:24 presumably [1] 21:12 pretextual [1] 40:10 prevail [2] 27:10 54:12 prevalence [2] 19:13 20:9 prevent [1] 68:11 preventing [2] 7:2,3 price [1] 8:13 principle [6] 13:6,7 57:2,5,11 65:9

principles [1] 62:2 printing [1] 25:17 prior [4] 14:16,21 22:4 34:7 private [21] 5:4,6,21,25 7:13 14:24 **15**:4 **25**:11,15 **27**:11,17,22 **32**:7 36:18,18 41:12,18,19 52:2 62:6, privatization [1] 46:18 probably [3] 19:2 27:2 39:10 probina [1] 10:24 problem [6] 13:25 15:7 47:23 49: 19 53:12 65:4 procedures [1] 64:4 process [9] 29:7,9,10,21 46:14 52: 11 63:25 68:22 69:9 processing [2] 68:24 70:10 Professor [2] 13:24,24 prohibit [2] 33:10 35:4 prohibits [1] 10:24 promotion [1] 46:19 property [1] 19:4 prophylactic [1] 50:11 proposition [1] 68:10 prosperity [1] 28:7 protected [1] 17:12 protection [5] 15:3 16:4,10,19 68: provide [3] 7:10 11:14 52:18 provides [3] 9:6 12:2 66:3 provision [6] 12:1 21:9,18 22:1 29: 6 51 9 provisions [5] 19:14 20:14 21:13 **27**:5 **51**:9 public [63] 5:3.23 7:10 16:23 17: 17.18 **18:**1.5.13 **20:**19 **28:**13 **30:**5. 5.10.12.14.16 **31:**12.19.23 **32:**5.22 **33**:22 **36**:8.13 **37**:2 **41**:16.24 **42**:3 **47**:7,8 **52**:5,6 **56**:7,9,22 **57**:17,22 **59**:14,20 **61**:2,4 **62**:6,15,18,20 **63**: 1,13,18 64:14,16 65:1,14,21,23 69: 1,13,17,20,20 70:17,21,23 publicly [2] 38:3 45:9 Puerto [1] 18:23 purpose [4] 7:13,14 29:19 55:17 purposes [1] 29:11 pursuant [1] 39:20 push [1] 63:16 put [5] 13:21 17:21 18:21 35:22 59: 19

Q

quarter [2] 25:5,5 quelled [1] 61:23 question [27] 5:22,25 8:17 9:21,22 22:24 23:16 27:7 34:18,20 36:2 41:4 42:10,17 45:7 50:22 52:8,12, 24 54:20,20 56:18 59:24,25 65:19 66:18 69:17 questions [4] 12:17 14:8 16:23 58: 19 quick [1] 12:17 quite [5] 19:21 31:4 32:19 42:23 59:19

auote [1] 50:6

radical [1] 34:2 railroad [1] 13:13 railroads [1] 64:13 Railway [3] 13:11,12 14:22 raise [5] 9:23 62:5,20 65:21 67:24 raises [1] 29:10 raising [1] 57:17 rampant [1] 33:18 range [2] 24:5,8 rate [2] 25:15 64:18 rates [2] 48:20 64:14 rather [2] 9:15 31:2 ratify [3] 59:13 60:20.20 rationales [1] 4:20 reach [1] 7:24 read [6] 21:1 28:15 49:14 55:8,11 56:5 reading [1] 29:5 real [1] 48:9 reality [3] 23:23,24 47:2 really [9] 13:18 22:9 23:6 30:3 31: 14 **40**:10 **53**:11 **69**:12,13 reason [9] 9:3,25 19:15,15 20:5,10 31:11 47:20 53:24 reasons [4] 5:11 10:19 27:18 33:6 **REBUTTAL** [2] 3:17 68:6 recent [1] 22:6 recently [1] 70:11 recognize [3] 11:2 35:17 43:19 recognized [4] 6:4 16:25 43:18 record [4] 23:17 26:11 38:1,6 recruit [2] 24:9 52:4 reference [1] 12:8 referencina [1] 37:5 reflects [2] 34:21.25 Regardless [1] 34:17 regards [1] 45:25 regulated [4] 7:11 13:13 14:5 28: regulates [1] 35:20 regulating [3] 5:15 6:6 57:3 rein [1] 57:3 relations [2] 7:15 12:1 relationship [2] 40:6,7 relationships [2] 46:9 50:10 reliance [12] 18:17,19 19:22,24,25 22:9 26:16.21.23 51:3.10 67:8 remainder [1] 22:12 remaining [1] 68:5 remember [1] 43:1 remotely [1] 18:19 removed [1] 43:15 renegotiate [2] 51:8 60:21 renegotiated [3] 22:8 38:8 48:8 repeatedly [1] 36:7 represent [6] 8:23 9:23 32:12 45: 24 **52**:15 **54**:24 representation [6] 8:25 9:4 12:3

representatives [1] 38:9 representing [2] 39:12 46:5 represents [1] 62:25 require [2] 11:13 21:9 required [8] 12:6 40:23 41:15 42: 18 **44:**11 **52:**6,15,18 requirement [2] 11:16 53:14 reserve [1] 22:11 resistant [1] 69:6 resolution [1] 37:6 resolve [1] 29:14 resources [5] 9:11.17 11:4.7 48: respect [9] 5:8,21 15:5 41:24 47:5 **57:**1 **59:**15 **61:**12 **65:**13 Respectfully [1] 27:16 respond [1] 51:2 Respondent [3] 2:16 3:15 51:16 Respondents [5] 1:9 2:13 3:12 4: 19 35:14 responses [1] 24:4 responsible [1] 46:12 rest [1] 24:6 Restatement [1] 20:22 restrict [2] 43:11 65:24 restricting [3] 6:21,25 7:1 restriction [3] 42:12,14,20 restrictions [1] 61:18 restrictive [1] 8:2 result [1] 11:11 results [1] 4:20 retaining [2] 4:22 19:15 reverse [1] 26:13 reversing [3] 19:16 20:5,10 review [1] 53:15 revised [1] 34:14 revisitina [1] 66:17 Rico [1] 18:23 riding [1] 9:2 rights [6] 19:4 20:6 56:10,20 57:4 68:20 Riley [1] 42:13 rises [1] 31:12 ROBERTS [13] 4:3 22:13 35:9 49: 6 **51**:1,12 **58**:25 **59**:4,14 **65**:8 **68**:3 70:25 71:5 Roe [1] 36:12 room [1] 13:2 routine [1] 6:17 rule [7] 6:2 20:22 36:12 50:20,23 56:14 66:11 rules [2] 67:16 70:5 run [1] 57:10 runs [1] 8:15 S same [13] 7:5 23:21 33:3,4 40:23 **42**:15 **44**:3,5 **45**:7 **49**:24 **54**:3 **61**:

52:14 61:23 66:7

11 37:8 66:5

representative [5] 10:7 23:4 32:

San [1] 36:12

satisfy [1] 8:2

saying [12] 11:1 17:8 23:20 31:5,

17 32:22 43:3 44:3 57:7 60:10 66:

saw [1] 56:5

4 69:12 size [5] 30:13 31:15 32:9 46:17 60: Stewart [2] 13:9.9 taxes [1] 46:22 says [11] 17:24 20:24 27:13 43:11 stick [2] 49:5.21 taxpayers [1] 30:7 **52**:20 **54**:1 **55**:15,16 **57**:10 **62**:5 slew [1] 4:17 still [6] 7:16 17:13 24:19 36:4 41:6 slightly [1] 50:21 55:24 64.2 scale [8] 16:25 17:4,12 18:7,9,15 smearing [1] 63:24 stipulate [1] 59:21 tend [1] 49:1 36:2 71:3 solely [1] 14:19 stood [1] 17:19 scales [1] 19:23 Solicitor [3] 2:6,11 35:13 stop [1] 50:11 Scalia [4] 13:22 47:13 52:16 58:16 solve [1] 13:25 stopped [1] 45:1 Scalia's [2] 47:19 66:2 somebody [2] 43:8 44:2 story [1] 40:11 20 69:2 scenario [4] 41:14 43:21.23 63:21 somehow [1] 36:1 straight [1] 41:25 school [1] 67:13 someone [1] 6:15 strenath [1] 41:9 22 53:5 scope [6] 32:9 33:6.16.21 36:2 61: Sometimes [2] 60:16.17 stretch [1] 43:21 sorry [3] 6:3 14:17 33:13 strict [3] 41:21.25 42:2 scrutiny [7] 4:14 14:14 35:1,3 41: **SOTOMAYOR** [39] **6:3 7:8,20 8:** strikes [2] 30:19 67:23 21,25 42:2 striking [3] 31:5 67:20 68:12 10 9:1 15:20 16:2,7,12,17 17:6,20 search [1] 49:3 strong [1] 18:19 18:7,15 23:10,14 24:1,21,25 25:7, searches [1] 20:2 11,16,20,24 26:2 33:13,15,25 34:5, struck [1] 32:18 Seasons [3] 43:2,20,23 11 **44**:17,22,24 **45**:5 **69**:10,22 **70**: structure [3] 30:13 31:15 32:9 second [4] 22:24 31:1 45:22 46:10 4.18.20 student [8] 4:25 5:8,9,16 7:9,9 8: sector [17] 5:4,4,6,22,23,25 14:24 Souter [1] 13:22 11 13 Southworth [1] 45:13 students [1] 8:12 **15**:4 **20**:19 **25**:9,11,15 **27**:11,17, 22 32:5 52:2 sovereign [3] 35:20 48:1 54:21 studies [2] 48:25 49:14 security [1] 67:23 speaking [2] 16:6 45:2 subject [13] 15:2 18:8.10.10 22:2 see [7] 8:21 14:2 36:10,11 50:7 56: specifically [1] 13:23 24:13 41:12 42:24 52:21 53:4.7 6 **64**:10 specter [1] 67:25 **54**:25 **64**:9 seems [2] 37:21.21 speech [35] 4:14,17 5:20 6:21,22, **subjective** [1] **10:**25 18 **58:**4 seen [3] 20:21 28:19 48:21 25 7:7 29:24 30:4,9 33:4,10 35:23 subjects [3] 30:2 33:3 58:3 send [1] 26:14 36:2,16 37:8 38:17 40:9 42:14,21, submit [10] 9:24 10:21 11:10 15: tied [1] 69:9 sense [1] 25:25 21 43:15 44:18,20 47:25 55:24 56: 18 18:4 20:12 21:7 24:7 68:12,18 separate [2] 29:8 47:13 submitted [2] 71:6,8 9 **60**:25 **61**:12,19,24 **62**:12,21 **63**: serious [4] 29:10 47:8 51:4,10 subsequent [1] 14:17 top [1] 26:5 11 65:25 seriously [1] 43:19 spend [1] 45:19 subsidization [3] 7:12 36:18 55: servants [2] 56:22 59:20 spoke [1] 48:22 serve [1] 46:2 spokesman [2] 45:21,23 subsidize [3] 11:9 35:7 68:16 Service [7] 23:13,13,21 24:5,10,16, Springfield [1] 2:3 subsidy [2] 44:20 45:3 stable [1] 46:12 substantially [1] 11:5 18 services [6] 11:14 18:14 30:15 37: stage-in [1] 17:17 substantive [1] 16:22 3 52:5.17 stake [1] 57:6 succeeds [1] 67:9 session [1] 26:25 stare [6] 4:21 14:2 19:20,21 22:24 suddenly [2] 28:11,20 set [5] 32:8 54:22 59:9 60:16 64:15 **26:**15 sufficient [1] 61:17 setting [3] 5:19 9:12 45:9 starts [1] 18:5 suggested [4] 10:14 15:6 40:19 settled [1] 53:18 STATE [53] 1:6 2:12 3:12 4:5 5:5, 48.4 seven [1] 38:13 suggesting [3] 15:22 66:13,16 13,22 **6**:1 **7**:17,21 **8**:15,17 **11**:18, severability [4] 20:14,16,21 51:5 23,24,25 **15**:23 **16**:8,14 **17**:10 **27**: superior [2] 47:14,21 severable [1] 21:7 23 35:14,18 38:25 39:1,5,12 40:5 **supervisors** [3] **40**:20 **41**:1,2 69:4 shadow [1] 26:19 **42**:4 **45**:15 **46**:22.24 **48**:7.12 **50**: support [10] 2:9 3:8 6:22 7:6 10: turn [1] 67:8 share [1] 6:10 11 **51**:4.5.7 **52**:3.20 **53**:6.6.12 **58**: 16,23 **15**:19 **22**:18 **29**:20 **48**:19 Shellev [1] 27:12 4.18 **59**:5.12.16 **60**:8 **64**:9 **66**:4 **67**: supporters [1] 9:14 short-lived [1] 26:24 13 70:12 Suppose [2] 37:10,11 **short-term** [1] **49**:3 state's [4] 5:14 41:9 45:18 58:22 supremacy [1] 43:4 shouldn't [3] 7:20 47:24 58:6 state-mandated [2] 55:18 64:4 SUPREME [4] 1:1,15 54:2 70:14 55:21 68:5 show [2] 48:25 65:25 stated [1] 5:11 surrounding [1] 51:9 side [7] 14:1 23:5 35:24 49:7 63: **STATES** [19] **1**:1,15 **2**:8 **3**:7 **11**:13 survive [1] 20:12 22 64:5 67:9 sustained [1] 50:17 **18**:22 **19**:5,17 **20**:9 **21**:23,25 **22**: sides [2] 23:19 42:15 17 **28**:2 **29**:1 **30**:21 **53**:3,18 **54**:20 system [7] 28:21 52:1 53:18 54:21 siding [1] 28:15 60:15 23 60:2,15 significant [1] 70:10 Statistics [2] 24:11,24 simply [3] 27:4,23 67:5 statute [8] 21:24 48:7 52:13,18,20, table [6] 9:8,18 16:21 18:22 23:5 since [5] 12:15 27:3 29:15,17 35:2 20 58:10 70:6 47:7 single [4] 45:21 55:9 69:13 70:21 statutes [2] 18:24 19:5 tailored [1] 8:20 site [1] 17:10 statutorily [1] 52:11 talked [1] 68:23 situation [4] 38:23 39:22 40:15 46: statutory [1] 15:12 talks [1] 33:18 stays [1] 22:1

teacher [1] 46:19 teaching [1] 34:25 tenure [2] 46:19 60:7 term [2] 34:6 49:18 terms [6] 20:11 23:2 32:15 58:5 63: test [8] 15:6,11,12,15 33:16 47:16, tested [1] 24:2 tests [1] 36:8 text [1] 48:23 there's [8] 8:10 9:20,25 23:6 35:5 **53**:2.12 **65**:25 therefore [2] 6:1 64:3 they've [3] 12:9 18:2 28:19 third 5 5:3 15:5 22:25 25:5 27:19 third-party [2] 32:7 35:7 Thomas [1] 43:3 though [3] 24:14 28:22 41:5 thousands [3] 17:3 18:25 67:11 three [13] 4:25 12:16.16 13:19 14: 2,5 22:7,21 34:15 38:12 50:14 56: Throughout [2] 42:19 67:25 today [4] 35:21 57:2,6 68:23 together [3] 31:21 32:24 33:1 topic [1] 50:14 topics [1] 47:6 towards [1] 18:5 tradeoff [2] 67:22.23 training [1] 16:14 transform [1] 16:18 transformative [1] 16:21 treats [1] 36:5 tried [1] 42:11 tries [1] 15:23 true [3] 21:12,22 67:20 try [3] 13:17 54:1 55:22 trying 5 12:18 26:8 32:17 50:21 Turnina [1] 26:15 Twenty-three [1] 18:22 two [15] 5:8 9:21 13:6 19:11 24:3 **26**:8,17 **33**:6,7 **42**:15 **46**:1,2 **49**:12 two-tiered [1] 46:6

unanimously [1] 51:22 unconstitutional [2] 18:24 21:16 under [15] 15:14 20:2,22 23:9 26: 19 30:24 31:2 33:16 37:6 41:6,8 **51**:4,7,25 **70**:6 undercuts [1] 4:21 underlines [1] 40:5 underpaid [1] 59:21 understand [7] 12:4 32:18 34:1 39:10.21.24 59:8

step [5] 31:1 41:7,8,17 43:15

tangibly [1] 48:17

six [1] 38:12

understood [2] 57:25 60:24 unfair [1] 63:24 unfettered [1] 56:22 unfold [1] 50:8 uniformly [1] 35:17 union [54] 5:24 8:4,8 9:5,14,14,16, 23,25 **10**:3,6,9,16,16,18,23 **11**:7, 10,16 **14**:24 **15**:10,21 **16**:13 **17**:7 **21**:20 **24**:9,14 **25**:21 **31**:18,22 **32**: 7.10 **33:**2.2 **37:**12 **45:**8.11 **48:**19. 20.20 49:21 52:14.17 53:13 54:1. 24 55:3 56:7 62:24 63:9 64:7 66:5 67:22 69:3 union's [2] 10:4 37:24 unionism [4] 19:14 20:9,14 21:24 unionization [1] 25:8 unionized [2] 25:1.6 unions [23] 8:9,23 9:6 10:13 11:2. 14 **12**:10 **13**:15 **14**:4 **21**:14 **23**:11 **28**:9,13 **47**:7 **49**:1,9 **53**:23 **54**:12 **59:**15 **68:**11.16.17 **69:**11 unit [1] 10:2 UNITED [8] 1:1.15 2:8 3:7 22:17 28:2 29:1 30:21 universe [1] 63:7 university's [1] 5:18 unrest [1] 67:25 until [1] 26:24 untold [1] 67:25 unusual [1] 30:19 up [17] 5:19 17:11,19,23 19:2 26: 11 **35**:21 **37**:25 **45**:9 **47**:6 **49**:23, 23,23 52:1 53:13 54:22 68:9 upheld [2] 51:22 61:14 uphold [1] 36:9 upholding [1] 36:11 usual [2] 19:20,21 utility [1] 64:16

vacation [1] 29:25 vacuum [1] 38:16 vagueness [1] 47:22 valuable [1] 9:5 value [1] 4:22 varies [1] 11:19 various [1] 30:1 vault [1] 41:22 versus [3] 4:5 13:1 36:12 view [5] 37:15 38:18 47:14 51:10 54:11 viewpoint [1] 12:13 viewpoint-neutral [1] 5:19 views [1] 36:19 violated [1] 20:7 violating [1] 70:4 violations [1] 19:17 Virginia [1] 2:3 visible [1] 50:17 vitality [1] 26:22

W

wage [8] 31:11 32:2 37:13,14,14 62:24 63:15 70:13 wages [15] 15:23 17:11,24 18:11 32:24 46:20 58:2 59:5,17 60:5 64: 20,24 65:11,12,13 wages/hours [1] 65:5 walk [1] 17:22 wants [7] 18:2 39:2,5 41:22 45:10 53:7 69:5 Washington [3] 1:11 2:7,15 wav [12] 6:18.23 8:11 33:22 34:6 **38**:5 **40**:7 **43**:10 **50**:17 **57**:24 **59**: 19 65:1 ways [2] 18:11 46:3 weight [1] 37:22 well-fitted [1] 8:18 well-resourced [1] 46:13 well-tailored [1] 8:19 Whereupon [1] 71:7 whether [16] 6:1 7:19,25 17:7 23:2

White [1] 56:23 White's [3] 56:16 57:9 62:9 whole [8] 20:25 23:22 29:15,17 36: 6 69:20 70:8.16 wide [1] 10:5 wide-scale [1] 19:16 wield [1] 32:13 will [14] 11:3 13:2 20:12 22:7 30: 23 49:8,19,24 54:3,12,14 59:21 67:11 68:17 WILLIAM [5] 2:3 3:3,18 4:8 68:6 willing [1] 52:4 wish [1] 10:23 within [3] 53:18 59:10 60:19 without [2] 23:11 31:21 wonder [2] 12:15 28:16 wonderful [2] 55:14,15 Wooley [1] 42:13 word [1] 67:4 words [3] 15:11 34:23 35:5 work [6] 26:3 38:11 46:12 60:6 65:

44:1 **51**:23 **52**:12 **53**:5,5 **54**:11 **62**:

8 15 64:5 20 21

12 67:12

63:12

work-related [1] 17:13

workforce [2] 7:3 46:18

23 59:3 62:8,16,21 70:1,5

worry [1] 54:2

worth [1] 70:9

wrapped [1] 37:25

write [2] 44:11 60:4

wrote [2] 13:10 44:14

Υ

writina [1] 40:18

written [1] 58:5

works [3] 31:10 60:15 67:16

worker's [1] 62:19

year's [1] 70:9 years [8] 12:20 22:8 28:3,7 48:6 **50**:15 **51**:21 **58**:5

workers [5] 19:3 28:18 60:2 61:15 working [4] 46:8 50:9 58:2 64:24 workplace [25] 6:16,17 24:22 25:1. 5,6 **30**:6 **31**:20 **36**:9 **37**:3,5 **38**:11 39:6 41:15 45:14 46:6 50:5 57:4,

vividly [1] 30:16

voluntary [2] 48:19 49:8